

Electronic Articles of Incorporation For

**P19000074338
FILED
September 20, 2019
Sec. Of State
dlokeefe**

HERALD-TRIBUNE MEDIA GROUP INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

HERALD-TRIBUNE MEDIA GROUP INC.

Article II

The principal place of business address:

125 PAUL MORRIS DRIVE
ENGLEWOOD, FL. US 34223

The mailing address of the corporation is:

125 PAUL MORRIS DRIVE
ENGLEWOOD, FL. US 34223

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

1 BILLION

Article V

The name and Florida street address of the registered agent is:

BRADY LAW PROFESSIONAL ASSOCIATION
770 SESAME STREET
SUITE 37
ENGLEWOOD, FL. 34223

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CHRISTOPHER L. BRADY, ESQ.

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Article VI

The name and address of the incorporator is:

COWBIRD AQUISITION CORP
770 SESAME STREET

ENGLEWOOD, FL 34223

Electronic Signature of Incorporator: MATTHEW J. BRADY

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
HERALD TRIBUNE INCORPORATED
125 PAUL MORRIS DR
ENGLEWOOD, FL. 34223 US

Article VIII

The effective date for this corporation shall be:

09/20/2019