Florida Department of State Division of Corporations

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FLORIDA PROFIT/NON PROFIT CORPORATION NAVIEROS USA CORPORATION

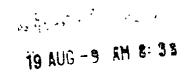
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Electronic Filing Menu

Corporate Filing Menu

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CERTIFICATE OF INCORPORATION OF

NAVIEROS USA CORPORATION.,

We, the undersigned subscribers to these Articles of Incorporation natural persons competent to contract from a Corporation the Laws of the State of Florida.

ARTICLE I, NAME OF CORPORATION:

The name of the Corporation shall be: Navieros USA Corporation

ARTICLE II, GENERAL NATURE OF THE BUSINESS:

The general nature of the business and the object and purpose to be transacted and carried are: To conduct business not prohibited by the Laws of the United States and the State of Florida. To conduct business to have one or more officers in buy, sell, import, export, hold, mortgage, sell, convey, lease, or otherwise dispose of real and personal property, including franchises, patents, copyrights and licenses, in the State of Florida and in other countries to conduct debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness and execute such mortgages, transfer or corporate properties, or instruments to secure the payments of corporate indebtedness as require

To purchase the corporate assets or any other Corporation and engage in the same or other character of business. To

purchase the corporate assets or any other Corporation and engage in the same or other character of business. To guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire or dispose of the shares of the capital stock of, or any bonds, securities, or other evidences of indebtedness created by any other corporation on the State of Florida, or any other State or government and while owner of such stock to exercise all rights, powers and privileged of ownership, including the right to vote such stock.

ARTICLE III, CAPITAL STOCK:

The maximum number of shares of stock that the Corporation is authorized to have outstanding at any one time is 100 shares at \$ 1.00 per share. Such stocks may be issued by the Corporation from time to time for such consideration as may be fixed by the board of Director thereof, and may be paid in cash, labor or services.

ARTICLE IV, INITIAL CAPITAL:

The number of shares with which this Corporation shall commence business is not less than 100 common stock, and the amount of capital stock with which this Corporation shall commence business will not be less than One Hundred Dollars (\$ 100.00).

ARTICLE V, TERM:

The Corporation shall continue perpetually, unless sooner dissolved according to laws.

ARTICLE VI, PRINCIPAL PLACE OF BUSINESS:

The initial place of business of said Corporation in this State shall be 7500 NW 25th Street Unit #7 Miami, FI 33122. But the Board of Directors may from time to time, move the principal place of the office to any other address in the State of Florida.

19 AUG -9 AM 8: 35

ARTICLE VII, SUBSCRIBERS:

The proceeds of the stock subscribed for will be at least as much as the amount necessary to begin business. The name and place of residence of the Subscribers to the capital stock and the number of the shares subscribed for are as follow:

Roberto Martin Meillon Covarrubias 7500 NW 25th St Unit #7 Miaml, FL 33122 Sandra Fabiola Mellion Covamubias
7500 NW 25th St Unit #7
Miami, FL 33122

ARTICLE VIII, OFFICERS:

The names and post office addresses of the incorporator, who subject to the provisions of this Certificate of incorporation, the by-laws of the Corporation and the statutes of the State of Florida, shall hold office for the first year of the Corporation's existence, or until their successors have elected and qualified, are as follows:

Roberto Martin Mellon Covarrubias President/Treasurer 7500 NW 25th St Unit #7 Miami, FL 33122 Sandra Fablola Meillon Covarrubias
Vice-President/Secretary
7500 NW 25th St Unit #7
Miami, FL 33122

ARTICLE IX, AMENDMENT:

These Articles of Incorporation may be amended in the manner provided by laws. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders, and approved at the Stockholders' meeting by majority of the stocks entitled to vote thereon, unless all Directors and all Stockholders sign a written statement manifesting their Intention that certain amendments to these Articles of Incorporation be made.

Roberto Martin Meillon Covarrublas
President/Treasurer

Sandra Fablola Meillon Covarrubias

Vice-President/Secretary

19 AUG -9 AH 8: 38

CERTIFICATE DESIGNING OF BUSINESS OF DOMICILE FOR THE SERVICE WITHIN THIS STATE, NAMING AGENT UPON PROCESS MAY BE SERVED.

In Pursuance of Chapter 48,901, Section 607,164
Florida Statutes, the Following is submitted, in the
Compliance with said act:
First: Navieros USA Corporation
destring to organized under Laws of the State of
Florida, with the principal Office, as Indicated in the
Articles of Incorporation, in the City of Miami
County of Miami Dade, State of Florida, has named
Roberto Martin Meillon Covarrubias at 7500 N N 25th St
Unit #7 Miami, Florida 33122 as its Agent accepts service
of process within this State.

ACKNOWLEDGEMENT:

Having been named to accept services of process for the above stated Corporation at place designated in this Certificate. I hereby accept to act in this capacity and agree to comply with the provisions of salt act relative to keeping open said office.

> Roberto Martin Meillon Covartubias Registered Agent