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FLORIDA PROFIT/NON PROFIT CORPORATION
AROD Holding Corporation

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BARNETT BOLT FAX

03:53:11 p.m. 06-10-2019

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ARTICLES OF INCORPORATION OF AROD HOLDING CORPORATION

The undersigned hereby organizes a corporation for profit under the provisions of the Florida Business Corporation Act, and pursuant to the following Articles of Incorporation:

ARTICLE I Name

The name of this corporation is:

AROD Holding Corporation.

ARTICLE II Duration

This corporation shall have perpetual existence, commencing upon filing of these Articles of Incorporation.

ARTICLE III Principal Office and Mailing Address

The address of the principal office of this corporation is 3211 Ponce De Leon Blvd., Suite 201, Coral Gables, FL 33134. The mailing address of this corporation is 21731 Ventura Blvd., Suite 300, Woodland Hills, CA 91364.

ARTICLE IV Capital Stock

This corporation is authorized to issue one thousand (1,000) shares of common stock, each with a par value of one cent (\$.01).

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ARTICLE V Preemptive Rights

This corporation elects to have preemptive rights.

ARTICLE VI Initial Registered Office and Agent

The street address of the initial registered office of this corporation is 3211 Ponce De Leon Blvd., Suite 201, Coral Gables, FL 33134, and the name of the initial registered agent of this corporation at that address is Malvina Kazanian.

ARTICLE VII Incorporator

The name and mailing address of the incorporator are:

Name: Address:

David L. Koche 601 Bayshore Blvd., Suite 700

Tampa, FL 33606

ARTICLE VIII Initial Board of Directors

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time in the manner provided in the Bylaws, but shall never be less than one (1). The name and street address of the initial director of this corporation are:

Name: Address:

Alexander E. Rodriguez 3211 Ponce De Leon Blvd, Suite 201

Coral Gables, FL 33134

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ARTICLE IX Indemnification

This corporation shall indemnify any officer or director, or any former officer or director, to the fullest extent permitted by law.

ARTICLE X Amendment

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 10thday of June , 2019.

DAVID L. KOCKE

ACCEPTANCE OF REGISTERED AGENT

Having been named as Registered Agent to accept service of process for AROD HOLDING CORPORATION at the place designated in the Articles of Incorporation, I am familiar with and accept the appointment as Registered Agent and agree to act in this capacity.

Date: June 10, 2019

MALVINA KAZANIAN, Registered Agent

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