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ARTICLES OF INCORPORATION

OF

BALACRUZ CORPORATION

The undersigned files these Articles of Incorporation in order to form a corporation under the laws of the State of Florida.

ARTICLE I

The name of this corporation shall be Balacruz Corporation. The existence of this corporation shall commence upon the filing of these Articles of Incorporation and shall continue perpetually unless dissolved according to law.

ARTICLE II

The corporation is being organized for the purpose of transacting any and all lawful business permitted under the laws of the State of Florida and the laws of the United States.

ARTICLE III

The authorized capital of this corporation shall consist of Ten Thousand Shares of common stock with par value of one (\$1.00) dollar per share. All of the stocks are payable in cash, real or personal property, labor or services in lieu of cash. The valuation of any of the above will be fixed by the board of directors of this corporation.

ARTICLE IV

The street address of the initial principal office and the name and address of its registered agent shall be as follows:

WILLIAM H. ALBORNOZ, ESQUIRE 901 PONCE DE LEON BLVD. SUITE 204 CORAL GABLES, FL 33134

William H. Albornoz, Esquire 901 Ponce De Leon Blvd., Suite 204 Coral Gables, Florida 33134 Tel. (305) 444-1741 FL. Bar No. 329568

ARTICLE V

The initial board of directors of the corporation shall be composed of one person. The name and address of this corporation's director is as follows:

Maria Tanio Cardenas Ayad c/o 901 PONCE DE LEON BLVD., SUITE 204 CORAL GABLES, FL 33134

ARTICLE VI

The name and address of the incorporator of this corporation is:

Maria Tania Cardenas Ayad c/o 981 PONCE DE LEON BLVD., SUITE 204 CORAL GABLES, FL 33134

ARTICLE VII

The corporation, by duly adopted action of the board of directors, may indemnify and insure its officers and directors to the extent now or hereafter, permitted by law.

IN WITNESS WHEREOF, the undersigned, being the original incorporator of the above named corporation, for the purpose of forming a corporation to do business both within and without the State of Florida, pursuant to the laws of the State of Florida, does hereby execute and file these Articles, declares and certifies that the facts herein stated are true this _____ day of May, 2019.

Marie Tenis Cardenas Ayad, Director and Incorporator

19 MAY -3 PM 2: 55

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned hereby accepts the appointment of registered agent contained in the foregoing Articles of Incorporation.

William H. Albornoz, Esquire