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(Business Entity Name)				
(Document Number)				
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CORPORATION SERVICE COMPANY 1201 Hays Street Tallhassee, FL 32301

CONTACT PERSON: Roxanne Turner - EXT.

Tallhassee, FL 32301 Phone: 850-558-1500 ACCOUNT NO. : I2000000195 REFERENCE: 724014 AUTHORIZATION : COST LIMIT : ORDER DATE: April 11, 2019 ORDER TIME : 5:48 PM ORDER NO. : 724014-005 CUSTOMER NO: 7545742 DOMESTIC FILING NAME: L'ADIERE USA INC. EFFECTIVE DATE: XX ARTICLES OF INCORPORATION _____ CERTIFICATE OF LIMITED PARTNERSHIP ____ ARTICLES OF ORGANIZATION PLEASE RETURN THE FOLLOWING AS PROOF OF FILING: ____ CERTIFIED COPY XX PLAIN STAMPED COPY _____ CERTIFICATE OF GOOD STANDING

EXAMINER'S INITIALS:

COVER LETTER

Department of State New Filing Section Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: L'AD	IÈRE USA INC.		
30b)tc1	(PROPOSED CORPORA	TE NAME – MUST INCL	<u>UDE SUFFIX</u>)
Enclosed are an orig	inal and one (1) copy of the an	ticles of incorporation and	d a check for:
☐ \$70.00 Filing Fee	☐ \$78.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & Certified Copy	S87.50 Filing Fee, Certified Copy & Certificate of Status
	ADDITIONAL COPY I		PPY REQUIRED
FROM:	phanie Messas, Esq. Nam Deborah A. Nilson & Associates, Pl	e (Printed or typed) LLC, 10 East 40th Street, Suit	ee 3310
		Address	
Nev	v York, NY 10016		
	City	, State & Zip	
212	-687-1155		
	Daytime '	elephone number	
scbo	ouvry@nilsonlaw.com		
	E-mail address: (to be use	d for future annual report i	notification)

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION
In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

<u>CLE II PRIM</u>	NCIPAL OFFICE Principal street address		Mailing address, if different is:
Avenue of the A	Americas		
Yark, NY 1010:	5		
ICLE III PUR	POSE To en	gage in any lawful act o	er activity for which corporations ma
	the corporation is organized is: He Florida Business Corporation Act.		
	· · · · · · · · · · · · · · · · · · ·		
	 		
			·
number of shares of	of stock is:	s	
TICLE IV SHA number of shares of TICLE V INIT	Of stock is: IAL OFFICERS AND/OR DIRECTOR. Guillaume Bermand, CFO	<u>S</u> Name and Title	Deborah A. Nilson, Secretary
number of shares of	Of stock is: IAL OFFICERS AND/OR DIRECTOR. Guillaume Bermand, CFO		Deborah A. Nilson, Secretary 10 East 40th Street
number of shares	of stock is: **IAL OFFICERS AND/OR DIRECTOR: tic: Guillaume Bermond, CEO	Name and Title	:
number of shares	TAL OFFICERS AND/OR DIRECTOR: Guillaume Bermond, CEO 1345 Avenue of the Americas	Name and Title	10 East 40th Street
Name and Ti	TAL OFFICERS AND/OR DIRECTOR: Guillaume Bermond, CEO 1345 Avenue of the Americas	Name and Title Address:	10 East 40th Street New York, NY 10016
Name and Ti	tie: 1345 Avenue of the Americas New York, NY 10105	Name and Title Address: Name and Title	10 East 40th Street New York, NY 10016
Name and Tit	tie:	Name and Title Address: Name and Title Address: Address:	10 East 40th Street New York, NY 10016
Name and Tit	tle: Call OFFICERS AND/OR DIRECTORS Guillaume Bermond, CEO 1345 Avenue of the Americas New York, NY 10105	Name and Title Address: Name and Title Address: Address:	10 East 40th Street New York, NY 10016
Name and Tit	tle: Call OFFICERS AND/OR DIRECTORS Guillaume Bermond, CEO 1345 Avenue of the Americas New York, NY 10105	Name and Title Address: Name and Title Address: Address:	New York, NY 10016
Name and Tit Address Address	tle: Call OFFICERS AND/OR DIRECTORS Guillaume Bermond, CEO 1345 Avenue of the Americas New York, NY 10105	Name and Title Address: Name and Title Name and Title Address:	New York, NY 10016

Name a	nd Title:	Name and Title:
Addres	ss	Address:
		·
	<u>REGISTERED AGENT</u> Florida <u>street address</u> (P.O. Box NOT acceptal	ble) of the registered agent is:
Name:	Corporation Service Company	
Address:	1201 Hays Street	
	Tallahassee, FL 32301	
APTICLEVII	(NICODROD 4 TOD	
	INCORPORATOR	
i ne <u>name and a</u>	ddress of the Incorporator is: Stephanie Messas	
Name:		
Address:	10 East 40th Street, Suite 3310	
	New York, NY 10016	
ARTICLE VIII	EFFECTIVE DATE:	(ODDWOLL)
(If an effective	f other than the date of filing:	annot be more than five days prior or 90 days after the
filing.)	. ,	
Note: If the dat	e inserted in this block does not meet the applic	cable statutory filing requirements, this date will not be listed as
the document's	effective date on the Department of State's reco	ords.
Havina heen na	med as registered agent to account service of ne	rocess for the above stated corporation at the place designated in
this certificate, I	am familiar with and accept the appointment	as registered agent and agree to act in this capacity
_ ' (-	Service Company	م ∫بران ا
By:	Roquired Signature/Registered Agent	net Budhu,Asst. Vice President
		The Royal Control of the Royal
	cument and affirm that the facts stated herein Department of State constitutes a third degree	are true. I um aware that the false information submitted the
Requ	rired Signature/Incorporator	O Date