Electronic Articles of Incorporation For

P19000010859 FILED January 31, 2019 Sec. Of State cmwood

EQUINOR INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

EQUINOR INC.

Article II

The principal place of business address:

MARTENSEN WRIGHT PC, ONE CAPITOL MALL 670 SACRAMENTO, CA. 95814

The mailing address of the corporation is:

MARTENSEN WRIGHT PC, ONE CAPITOL MALL 670 SACRAMENTO, CA. 95814

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1000

Article V

The name and Florida street address of the registered agent is:

CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE, FL. 32301

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ASHLEY ISBERT

Article VI

The name and address of the incorporator is:

EDWARD J. WRIGHT, JR. MARTENSEN WRIGHT PC, ONE CAPITOL MALL 670 SACRAMENTO, CA 95814

Electronic Signature of Incorporator: EDWARD J. WRIGHT, JR.

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: CEO SUSANNE M SKOVRIDER HEDELUNDVEJ 25, HVIRRING FLEMMING, DK. 8762 DK

Title: CFO SUSANNE M SKOVRIDER HEDELUNDVEJ 25, HVIRRING FLEMMING, DK. 8762 DK

Title: COO KRISTIAN SKOVRIDER HEDELUNDVEJ 25, HVIRRING FLEMMING, DK. 8762 DK

Title: CS EDWARD J WRIGHT JR. MARTENSEN WRIGHT PC, 1 CAPITOL MALL #670 SACRAMENTO, CA. 95814 US

Article VIII

The effective date for this corporation shall be:

01/30/2019

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