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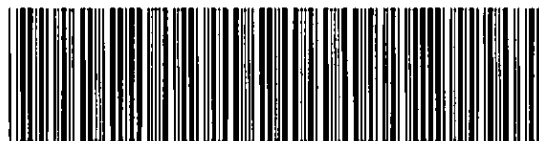
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Curtis B. Hunter, Esq.
Shareholder
Phone: (305) 260-1043 Fax: (305) 260-1042
CHunter@bplegal.com

Becker

Becker & Poliakoff
121 Alhambra Plaza
10th Floor
Coral Gables, Florida 33134

December 19, 2018

Via Overnight Mail

Florida Division of Corporations
2661 Executive Center Circle
Tallahassee, Florida 32301

Re: Willis Collaborative, Inc.

Dear Representative:

Enclosed for filing are the following documents:

1. Articles of Incorporation of Willis Collaborative, Inc.
2. Check number 388 in the amount of \$78.75 for the filing fee and certified copy.

Please expedite the filing of the new entity's Articles, with an effective incorporation date of December 19, 2018.

Thank you for your assistance. If you have any questions or need any additional information please advise.

Very truly yours,


Curtis B. Hunter

CBH1/as

Enclosures

ACTIVE: W26430/393966-11791502 - CHUNTER

ARTICLES OF INCORPORATION
OF
WILLIS COLLABORATIVE, INC.

The undersigned Incorporator hereby files these Articles of Incorporation in order to form a corporation (the "Corporation") under the laws of the State of Florida.

ARTICLE I.

Name

The name of the Corporation shall be Willis Collaborative, Inc.

ARTICLE II.

Nature of Business

The Corporation may engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE III.

Stock

The authorized capital stock of the Corporation shall consist of 7,500 shares of Common Stock with a par value of \$1.00 (one dollar) per share. The stock of the Corporation shall be issued for such consideration as may be determined by the Board of Directors but not less than par value. Shareholders may enter into agreements with the Corporation or with each other to control or restrict the transfer of stock and such agreements may take the form of options, rights of first refusal, buy and sell agreements or any other lawful form of agreements.

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ARTICLE IV

Capital Structure

The corporation is authorized to issue only one class of stock, and all issued stock shall be held of record by not more than 100 persons. Stock will be issued and transferred only to (i) natural persons, (ii) estates, or (iii) a trust defined in Section 1361(c)(2) (or its successor section) of the Internal Revenue Code. In addition, no stock shall be issued or transferred to a nonresident alien.

ARTICLE V

Right of Purchase

Every shareholder, upon the sale of any new stock of this Corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share at the price at which it is offered to others.

ARTICLE VI

Incorporator

The name and street address of the Incorporator of this Corporation is as follows:

Curtis B. Hunter
121 Alhambra Plaza, 10th Floor
Coral Gables, Florida 33134

ARTICLE VII

Term of Corporate Existence

The Corporation shall exist perpetually unless dissolved according to law.

ARTICLE VIII

Address of Registered Office, Registered Agent and Principal Office

The address of the principal office of the Corporation in the State of Florida shall be 5111 SW 77th Street, Miami, Florida 33143. The name and address of the registered agent of the Corporation is Curtis B. Hunter, 121 Alhambra Plaza, 10th Floor, Coral Gables, Florida 33134. The Board of Directors may from time to time change the registered office to any other address in the State of Florida or change the registered agent.

ARTICLE IX

Number of Directors

The business of the Corporation shall be managed by a Board of Directors consisting of at least one person, the exact number to be determined from time to time in accordance with the By-Laws.

ARTICLE X

Initial Board of Directors

The initial Board of Directors shall consist of one (1) member. The name and street address of the member of the initial Board of Directors of the Corporation, who shall hold office until the first annual meeting of the shareholders, and thereafter until their successors have been elected and qualified are as follows:

Will Willis

5111 SW 77th Street
Miami, Florida 33143

ARTICLE XI

Officers

The Corporation shall have a President, a Secretary and a Treasurer and may have additional and assistant officers, including, without limitation thereto, one or more Vice Presidents, Assistant Secretaries and Assistant Treasurers. Any two or more offices may be held by the same person.

ARTICLE XII

Transactions in Which Directors

Or Officers Are Interested

(a) No contract or other transaction between the Corporation and one or more of its Directors or officers, or between the Corporation and any other corporation, firm, or entity in which one or more of the Corporation's Directors or officers are directors or officers, or have a financial interest, shall be void or voidable solely because of such relationship or interest, or solely because such Director(s) or officer(s) are present at or participate in the meeting of the Board of Directors or a committee thereof which authorizes, approves or ratifies such contract or transaction, or solely because his or their votes are counted for such purpose, if:

(1) The fact of such relationship or interest is disclosed or known to the Board of Directors or the committee which authorizes, approves or ratifies the contract or transaction by a vote or consent sufficient for the purpose, without counting the votes or consents of such interested Director or Directors; or

(2) The fact of such relationship or interest is disclosed or known to the shareholders entitled to vote thereon, and they authorize, approve, or ratify such contract or transaction by vote or written consent; or

(3) The contract or transaction is fair and reasonable as to the Corporation at the time it is authorized.

(b) Common or interested Directors may be counted in determining the presence of a quorum at a meeting of the Board of Directors or of a committee thereof which authorizes, approves, or ratifies such contract or transaction.

ARTICLE XIII

Indemnification of Directors and Officers

(a) The Corporation hereby indemnifies and agrees to hold harmless from claim, liability, loss or judgment any Director or officer made a party or threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative, or investigative (other than an action, suit or proceeding by or on behalf of the Corporation to procure a judgment in its favor), brought to impose a liability or penalty on such person for an act alleged to have been committed by such person in his capacity as Director, officer, employee or agent of the Corporation or any other corporation, partnership, joint venture, trust or other enterprise in which he served at the request of the Corporation, against judgments, fines, amounts paid in settlement and reasonable expenses, including attorneys' fees actually and reasonably incurred as a result of such action, suit or proceeding or any appeal thereof, if such person acted in good faith in the reasonable belief that such action was in, or not opposed to, the best interests of the Corporation, and in criminal actions or proceedings, without reasonable

ground for belief that such action was unlawful. The termination of any such action, suit or proceeding by judgment, order, settlement, conviction or upon a plea of nolo contendere or its equivalent shall not create a presumption that any such Director or officer did not act in good faith in the reasonable belief that such action was in, or not opposed to, the best interests of the Corporation. Such person shall not be entitled to indemnification in relation to matters as to which such person has been adjudged to have been guilty of gross negligence or willful misconduct in the performance of his duties to the Corporation.

(b) Any indemnification under paragraph (a) shall be made by the Corporation only as authorized in the specific case upon a determination that amounts for which a Director or officer seeks indemnification were properly incurred and that such Director or officer acted in good faith and in a manner he reasonably believed to be in, or not opposed to, the best interests of the Corporation, and that, with respect to any criminal action or proceeding, he had no reasonable ground for belief that such action was unlawful. Such determination shall be made either (1) by the Board of Directors by a majority vote of a quorum consisting of Directors who were not parties to such action, suit or proceeding, or (2) by a majority vote of a quorum consisting of shareholders who were not parties to such action, suit or proceeding.

(c) The Corporation shall be entitled to assume the defense of any person seeking indemnification pursuant to the provisions of paragraph (a) above upon a preliminary determination by the Board of Directors that such person has met the applicable standards of conduct set forth in paragraph (a) above, and upon receipt of an undertaking by such person to repay all amounts expended by the Corporation in such defense, unless it shall ultimately be determined that such person is entitled to be indemnified by the Corporation as authorized in this

article. If the Corporation elects to assume the defense, such defense shall be conducted by counsel chosen by it and not objected to in writing for valid reasons by such person. In the event that the Corporation elects to assume the defense of any such person and retains such counsel, such person shall bear the fees and expenses of any additional counsel retained by him, unless there are conflicting interests between or among such person and other parties represented in the same action, suit or proceeding by the counsel retained by the Corporation, that are, for valid reasons, objected to in writing by such person, in which case the reasonable expenses of such additional representation shall be within the scope of the indemnification intended if such person is ultimately determined to be entitled thereto as authorized in this article.

(d) The foregoing rights of indemnification shall not be deemed to limit in any way the power of the Corporation to indemnify under any applicable law.

ARTICLE XIV

Financial Information

The Corporation shall not be required to prepare and provide a balance sheet or a profit and loss statement to its shareholders, nor shall the Corporation be required to file a balance sheet or profit and loss statement in its registered office. This provision shall be deemed to have been ratified by the shareholders each year hereafter unless a resolution to the contrary has been adopted by the shareholders.

ARTICLE XV

Amendment


These Articles of Incorporation may be amended in any manner now or hereafter provided for by law and all rights conferred upon shareholders hereunder are granted subject to this reservation.

ARTICLE XVI

Effective Date

The effective date of the incorporation of the Corporation shall be December 19, 2018.

IN WITNESS WHEREOF, the undersigned, being the original subscribing Incorporator to the foregoing Articles of Incorporation has hereunto set his hand and seal this 19th day of December, 2018.


CURTIS B. HUNTER

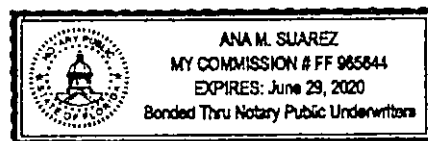
STATE OF FLORIDA
COUNTY OF MIAMI-DADE

I HEREBY CERTIFY that on this day personally appeared before me, the undersigned authority, Curtis B. Hunter, to me personally known and known to me to be the person who executed the foregoing instrument and acknowledged before me that he executed the same freely and voluntarily for the uses and purposes therein set forth and expressed, who did not take an oath.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 19th day of December, 2018.



NOTARY PUBLIC
My commission expires:



CERTIFICATE DESIGNATING REGISTERED AGENT AND REGISTERED OFFICE

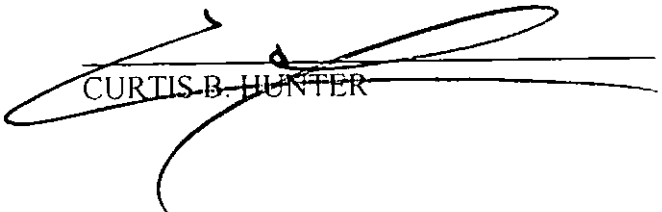
In compliance with Florida Statutes Section 48.091 and 607.0501, the following is submitted:

Willis Collaborative, Inc., desiring to organize as a corporation under the laws of the State of Florida, has designated 121 Alhambra Plaza, 10th Floor, Coral Gables, Florida 33134, as its initial Registered Office and has named Curtis B. Hunter located at said address, as its initial Registered Agent.

By: 

CURTIS B. HUNTER
Incorporator

Having been named Registered Agent for the above stated corporation, at the designated Registered Office, the undersigned hereby accepts said appointment, and agrees to comply with the provisions of Florida Statutes Section 48.091 relative to keeping the office open.


CURTIS B. HUNTER

ACTIVE: 11788634_1

Curtis B. Hunter
41 SE 5th Street Unit 1010
Miami Florida 33131

0388

63-751/0631

DATE Dec. 19, 2015

PAY TO THE
ORDER OF

Florida Department of State

\$ 78.75

Seventy eight and 75/100

DOLLARS

WELLS FARGO BANK, N.A.
1395 BRICKELL AVENUE SUITE 70
MIAMI FLORIDA 33131

FOR WILLIS TOWERS WATSON, Inc.

⑆063107503⑆994811766⑆0388⑆

American Flag

Check Works, Inc. (800) 971-4223