P. 001

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FLORIDA PROFIT/NON PROFIT CORPORATION CRISTAL MANAGEMENT CORP.

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ARTICLES OF INCORPORATION OF CRISTAL MANAGEMENT CORP.

ARTICLE I. CORPORATE NAME

The name of this Corporation shall be:

CRISTAL MANAGEMENT CORP.

ARTICLE II. NATURE OF CORPORATE BUSINESS

The Corporation may engage in any activity or business permitted under the laws of the United States and under the laws of the State of Florida.

ARTICLE III. CAPITAL STOCK

The Corporation is authorized to issue a maximum of One Thousand (1,000) Shares of Stock. The Shares of Stock shall be voting common stock having a par value of One Dollar (\$1.00) per share. The consideration to be paid for each Share of Stock shall be fixed by the Board of Directors.

ARTICLE IV. INITIAL REGISTERED AGENT AND INITIAL REGISTERED OFFICE

The Corporation's initial Registered Agent and Registered Office in the State of Florida shall be:

Alvaro Castillo B. 1390 Brickell Avenue, Suite 200 Miami, Florida 33131

ARTICLE V. BOARD OF DIRECTORS

The number of Directors may be altered from time-to-time by

This Instrument Prepared By:

Alvaro Castillo B., Esq.

1390 Brickell Avenue, Suite 2005

Miami, Florida 33131
(305) 371-5540

Florida Bar No. 611761

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the By-Laws adopted by the shareholders. However, the Corporation shall have no less than one (1) Director at any time.

ARTICLE VI.

The name and post office address of the initial Director of the Corporation is:

Name

Address

JUAN M. GONZALEZ

C/O: 1390 BRICKELL AVENUE SUITE 200

MIAMI, FL 33131

MARIA C. NADER DANGOND

C/O: 1390 BRICKELL AVENUE SUITE 200

MIAMI, FL 33131

ARTICLE VII INITIAL OFFICERS

The initial officers shall be elected at the first Board of Directors meeting.

ARTICLE VIII. INCORPORATOR

The name and post office address of the Incorporator executing these Articles of Incorporation is as follows:

Name

Address

JUAN M. GONZALEZ

C/O: 1390 BRICKELL AVENUE SUITE 200 MIAMI, FL 33131

ARTICLE IX. PRINCIPAL OFFICE AND MAILING ADDRESS

The principal mailing address of the Corporation is as follows:

C/O: 1390 BRICKELL AVENUE SUITE 200 MIAMI, FL 33131

ARTICLE X. COMMENCEMENT DATE

Corporate existence will commence on the date of the filing of these Articles of Incorporation.

The UNDERSIGNED Incorporator, for the purpose of forming a Corporation to do business within the State of Florida, does make and file these Articles of Incorporation, hereby declaring and certifying that the facts stated are true.

JUAN M. GONZALEZ

ACCEPTANCE BY REGISTERED AGENT

The Undersigned hereby accepts the foregoing designation as Initial Registered Agent and agrees to comply with the provisions of law applicable to said designation.

ALVARO CASTILLO B., Esquire CASTILLO & ASSOCIATES 1390 Brickell Avenue, Suite 200 Miami, Florida 33131 18 AUG 22 PM 2: 14

STAKE FARY OF CIALL IVISION OF CORPORATION: