Electronic Articles of Incorporation For

P18000057308 FILED June 27, 2018 Sec. Of State ndmccleessam

PAM BAY CORP.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

PAM BAY CORP.

Article II

The principal place of business address:

2100 SALZEDO STREET SUITE 201 CORAL GABLES, FL. US 33134

The mailing address of the corporation is:

2100 SALZEDO STREET SUITE 201 CORAL GABLES, FL. US 33134

Article III

The purpose for which this corporation is organized is:

THE CORPORATION MAY ENGAGE IN ANY ACTIVITY OR BUSINESS PERMITTED UNDER THE LAWS OF THE UNITED STATES AND OF THE STATE OF FLORIDA. THIS CORPORATION IS TO EXIST PERPETUALLY.

Article IV

The number of shares the corporation is authorized to issue is: 1,000 COMMON SHARES \$1.00 PAR VALUE EACH

Article V

The name and Florida street address of the registered agent is:

ARAZOZA & FERNANDEZ-FRAGA P.A. 2100 SALZEDO STREET SUITE 300 CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CARLOS F. ARAZOZA

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Article VI

The name and address of the incorporator is:

LAURA KOHN 2100 SALZEDO STREET SUITE 300 CORAL GABLES, FL 33134

Electronic Signature of Incorporator: LAURA KOHN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P/D MANUEL PINERA GIL-DELGADO C/O 2100 SALZEDO STREET, SUITE 201 CORAL GABLES, FL. 33134 US

Title: S/D MARIA TERESA GARCIA GALLEGO C/O 2100 SALZEDO STREET, SUITE 201 CORAL GABLES, FL. 33134 US

Title: VP/D RAUL PINERA GARCIA C/O 2100 SALZEDO STREET, SUITE 201 CORAL GABLES, FL. 33134 US