P18000000104

(Requestor's Name)
(Address)
(Address)
(and and a
(0) (0) (7) (0)
(City/State/Zip/Phone #)
PICK-UP WAIT MAIL
(Business Entity Name)
(Document Number)
,
Codified Copies Codificates of Status
Certified Copies Certificates of Status
Special Instructions to Filing Officer:





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T. BURCH JAN 2 2018

COVER LETTER

ro:	Charter Section Division of Cor			
211D 11	FCT: Independent	Compensation Advisors, I	ne.	
3 O D-7 :	LCT	Name of	Resulting Florida Pro	ofit Corporation
		e of Conversion, Articles Profit Corporation" in ac		nd fees are submitted to convert an "Other Business .1115, F.S.
Please	return all corresp	ondence concerning this	s matter to:	
Kevin	M. Barry			
		Contact Person		
Rossw	ay Swan Tierney B	arry Lacey & Oliver, P.L.		
		Firm/Company	_	
1011	ndian River Blvd	Suite 200		
		Address	, 	
o E	Beach, FL 32960			
-		City, State and Zip Code	2	
y.	@rosswayswan.coi	n		
Ē	E-mail address: (to	o be used for future annu	ial report notification)
į	ther information	concerning this matter,	please call:	
	М. Вагту		0 * (1-4440
	Name of Co	ontact Person	Area Code	and Daytime Telephone Number
	1 is a check for	the following amount:		
	00 Filing Fees	□\$113.75 Filing Fees and Certificate of Status	□\$113.75 Filing Fe and Certified Copy	
	ADDRESS: 's Section 'Corporation 'ding tive Center FL 32301		Ne Div P. (WEILING ADDRESS: w Filings Section vision of Corporations D. Box 6327 lahassee, FL 32314

Certificate of Conversion For "Other Business Entity" Into Florida Profit Corporation

This Certificate of Conversion and attached Articles of Incorporation are submitted to convert the following "Other Business Entity" into a Florida Profit Corporation in accordance with s. 607.1115, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of this Certificate of Con	version	is:	
Independent Compensation Advisors, LLC	,		
Enter Name of Other Business Entity		i 7 i	
2. The "Other Business Entity" is a limited liability company (Enter entity type. Example: limited liability company, limited partnership, general partnership, common law or business trust, etc.)		DEC 29 F	FILED
first organized, formed or incorporated under the laws of Florida (Enter state, or if a non-U.S. entity, the name of the country) February 20, 2012		FH 2: 07	D
on Enter date "Other Business Entity" was first organized, formed or incorporated	j		
3. If the jurisdiction of the "Other Business Entity" was changed, the state or country under the laws organized, formed or incorporated:	s of whi	ch it i	s now
4. The name of the Florida Profit Corporation as set forth in the attached Articles of Incorporation	<u>n:</u>		
Independent Compensation Advisors, Inc.			
Enter Name of Florida Profit Corporation			
5. If not effective on the date of filing, enter the effective date: [The effective date: Cannot be prior to nor more than 90 days after the date this document is	filed by	the F	Florida
Note: If the date inserted in this block does not meet the applicable statutory filing requirements, the listed as the document's effective date on the Department of State's records.	iis date	will ne	ot be

Signed	this <u>28</u> day of	December		20	
<u>Requi</u>	red Signature for Florida Pro	fit Corporation:			
Incorp	ure of Chairman, Vice Chairma orator: 1 Name: Kevin M. Barry	ר			ot been selected, an
<u>Requi</u>	red Signature(s) on behalf of	Other Business F	Intity: [See below	for required signa	ture(s).]
Signat	ure:				· · · ,
Printed	I Name: Paul McConnell, as Presi	dent of McConnell	Title: Company	z, Inc., Member	
Signat	ure:				
	Name: Kevin M. Barry		_ Title: Authorized	Representative	
Signati	ure:				
Printec	l Name:		Title:		
Signati	ure:				
Printed	l Name:		_ Title:		
Signati	ure:				
Printec	Name:		_ Title:		
Signati	ire:				
Printed	Name:		_ Title:	· -	
	ida General Partnership or L ure of one General Partner.	imited Liability	Partnership:		
	ida Limited Partnership or L ures of <u>ALL</u> General Partners.	imited Liability	<u>Limited Partnersh</u>	<u>ip:</u>	
	ida Limited Liability Compa- ire of a Member or Authorized				
<u>All oth</u> Signati	ners: ure of an authorized person.				
Fees:	Certificate of Conversion: Fees for Florida Articles of In Certified Copy: Certificate of Status:	corporation:	\$35.00 \$70.00 \$8.75 (Optional) \$8.75 (Optional)		

Page 2 of 2

ARTICLES OF INCORPORATION In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

	II PRINCIPAL OFFICE	
he principa	I place of business/mailing address is:	
703 Bay Hi	Principal street address II Blvd.	Mailing address, if different is:
Priando, FL	<u> </u>	
	III PURPOSE for which the corporation is organized is:	
	•	may be organized under the Florida Business Corporation A
	<u> </u>	
•		
	· · · · · · · · · · · · · · · · · · ·	
RTICLE	IV SHARES One Thousand (1,000) share	es of Common Stock
	- Cile Housand (1,000) shar	es of Common Stock
he number	of shares of stock is:	
	of shares of stock is: V INITIAL OFFICERS AND/OR DIR	ECTORS
he number	of shares of stock is: V INITIAL OFFICERS AND/OR DIR Paul McConnell President	
he number RTICLE Jame and T	of shares of stock is: V INITIAL OFFICERS AND/OR DIR Paul McConnell, President 8703 Bay Hill Blvd.	Phillip Blount, Vice President & Treast Name and Title: 1745 North Brown, Suite 180
he number RTICLE Jame and T	of shares of stock is: V INITIAL OFFICERS AND/OR DIR Paul McConnell, President 8703 Bay Hill Blvd.	Name and Title: Phillip Blount, Vice President & Treast 1745 North Brown, Suite 180 Address:
he number	of shares of stock is: V INITIAL OFFICERS AND/OR DIR Paul McConnell, President 8703 Bay Hill Blvd.	Phillip Blount, Vice President & Treast Name and Title: 1745 North Brown, Suite 180
he number RTICLE lame and T ddress:	of shares of stock is: V INITIAL OFFICERS AND/OR DIR itle: Paul McConnell, President 8703 Bay Hill Blvd. Orlando, FL 32819 Side: Ann Fosburgh, Vice President & Secretary	Name and Title: Phillip Blount, Vice President & Treast Address: Lawrenceville, GA 30043
he number RTICLE Jame and T	of shares of stock is: V INITIAL OFFICERS AND/OR DIR itle: Paul McConnell, President 8703 Bay Hill Blvd. Orlando, Fl. 32819 itle: Ann Fosburgh, Vice President & Secretary	Name and Title: Phillip Blount, Vice President & Treast 1745 North Brown, Suite 180 Address:
he number RTICLE lame and T ddress:	of shares of stock is: V INITIAL OFFICERS AND/OR DIR itle: Paul McConnell, President 8703 Bay Hill Blvd. Orlando, FL 32819 itle: Ann Fosburgh, Vice President & Secretary P.O. Box 347	Name and Title: Phillip Blount, Vice President & Treast Address: Lawrenceville, GA 30043
he number RTICLE ame and T ddress: ame and T	of shares of stock is: V INITIAL OFFICERS AND/OR DIR itle: Paul McConnell, President 8703 Bay Hill Blvd. Orlando, FL 32819 itle: Ann Fosburgh, Vice President & Secretary P.O. Box 347 Mercer Island, WA 98040	Name and Title: Phillip Blount, Vice President & Trease Address: 1745 North Brown, Suite 180 Lawrenceville, GA 30043 Name and Title: Address:
RTICLE ame and T ddress: ame and T ddress:	of shares of stock is: V INITIAL OFFICERS AND/OR DIR itle: Paul McConnell, President 8703 Bay Hill Blvd. Orlando, FI. 32819 Title: P.O. Box 347 Mercer Island, WA 98040	Name and Title: Phillip Blount, Vice President & Treast Address: Lawrenceville, GA 30043 Name and Title: Address:
he number RTICLE Iame and T ddress: ame and T ddress:	of shares of stock is: V INITIAL OFFICERS AND/OR DIR itle: Paul McConnell, President 8703 Bay Hill Blvd. Orlando, FL 32819 itle: Ann Fosburgh, Vice President & Secretary P.O. Box 347 Mercer Island, WA 98040	Name and Title: Phillip Blount, Vice President & Trease Address: 1745 North Brown, Suite 180 Lawrenceville, GA 30043 Name and Title: Address:

The name	E VI REGISTERED AGENT and Florida street address (P.O. Box NC	OT acceptable) of the	registered agent is:	
Name:	Rossway Swan, ATTN: Kevin M. Barry	_		
Address:	2101 Indian River Blvd., Suite 200	_		
	Vero Beach, FL 32960	_		17
ARTICL	E VII INCORPORATOR	_		F1L 0EC 29
The name	e and address of the Incorporator is:			FILE 29 P
Name:	Kevin M. Barry, Rossway Swan			P C
Address:	2101 Indian River Blvd., Suite 200	3		2: 07
	Vero Beach, FL 32960			₩. -
	**************************************		-	- · · · · · · · · · · · · · · · · · · ·
	Required Signature/Registered Agent		12/28/17 Date	, -
	his document and affirm that the facts sta to the Department of State constitutes a th			
	12		12/20/1	7_
	Required Signature/Incorporator		Date	