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FLORIDA PROFIT/NON PROFIT CORPORATION

Jacksonville OTF Marketing Co-Cop, Inc.

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ARTICLES OF INCORPORATION OF JACKSONVILLE OTF MARKETING CO-OP, INC.

The undersigned, acting as the incorporator, adopts these Articles of Incorporation and forms a corporation not for profit (the "Corporation") under Section 617, Florida Not for Profit Corporation Act (the "Act"), as follows:

ARTICLE I. Name

The name of the Corporation is Jacksonville OTF Marketing Co-op, Inc.

ARTICLE II. Principal Office and Mailing Address

The street address of the initial principal office and mailing address of the Corporation is 6000 Broken Sound Parkway NW, Suite 200, Boca Raton, Florida 33487.

ARTICLE III. Purposes

The purposes for which the Corporation is formed arc to: (a) establish, maintain, administer and operate the promotional and marketing cooperative fund (the "Fund") of ORANGETHEORY® Studios ("Studio(s)") within the geographic area (the "Cooperative Area") assigned by Ultimate Fitness Group, LLC, or its successor (the "Franchisor"); (b) utilize contributions made to the Fund (the "Contributions") for the creation, development, production, broadcast and dissemination of marketing, promotional and advertising of ORANGETHEORY® Studios and their products and services and the administration and management of the Corporation; (c) accomplish all purposes associated with furthering the objectives of the Corporation and enhancing and collecting contributions; and (d) for any and all other lawful purposes.

ARTICLE IV. Manner of Election of Directors

The Directors will be elected as stated in the Bylaws of the Corporation. The Corporation will have 4 Directors initially. The number of members of the Board will be as designated in the Bylaws of the Corporation, but in no event will there be less than 3.

ARTICLE V. Initial Board of Directors

The names and addresses of the initial Directors of the corporation, who will serve until their successors are duly elected and qualified, are as follows:

Name	Address
Craig Baum	6000 Broken Sound Parkway, NW, Suite 200
	Boca Raton, Florida 33487

H17000335872

H17000335872

Name	Address	
Thomas McKnew	MS Fitness LLC	
	409 Andreas Street	
	St Augustine, Florida 32080	
George Baccash	F4 Enterprises LLC	
	13500 Beach Blvd, Suite 30	
	Jacksonville FL 32224	
Richard Adams	RGA 1, LLC	
	4495 Roosevelt Blvd, Suite 318	
	Jacksonville, FL 32210	

ARTICLE VI. Limitation on Activities

No part of the net earnings of the Corporation will inure to the benefit of, or be distributable to, any member, Director or officer of the Corporation or any other private individual (except that reasonable compensation may be paid for services rendered to or for the Corporation affecting one or more of its purposes). Nothing in these Articles restricts the Corporation from reimbursing the member for funds furnished or loaned or for services performed.

ARTICLE VII. Initial Registered Office and Agent

The street address of the initial registered office of the Corporation is 6000 Broken Sound Parkway NW, Boca Raton, Florida 33487, and the name of its initial registered agent at such address is Tracy A. Mitchell.

ARTICLE VIII.

The name and address of the incorporator signing these Articles of Incorporation are:

Name

Address

David A. Beyer

101 East Kennedy Boulevard, Suite 3400 Tampa, Florida 33602-5195

ARTICLE IX. Indemnification

The Corporation will indemnify any director or officer or any former director or officer, to the fullest extent permitted by law.

ARTICLE X. Amendment

These Articles of Incorporation may be amended in the manner provided by law.

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The undersigned submits these Articles of Incorporation and affirms that the facts stated herein are true. The undersigned is aware that the false information submitted in a document to the Department of State constitutes a third degree felony as provided for in Section 817.155 of the Act.

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent to accept service of process for the Corporation at the place designated in these Articles of Incorporation, Tracy A. Mitchell is familiar with and accepts the appointment as registered agent and agrees to act in this capacity

Dated: December 22, 2017.

Tracy A. Mitchell, Registered Agent