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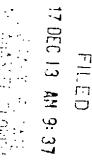
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Commissioner

INTEROFFICE COMMUNICATION

DATE:

December 13, 2017

TO:

Ms. Diane Cushing, Department of State

Division of Corporations

FROM:

Jason Guevara, Licensing and Chartering JML7

SUBJECT:

Ethrensa Family Trust Company & Alat Family Trust Company

Please file the attached articles for the above-reference entities, using December 13, 2017 as the effective date.

Please make the following distribution of copies:

(1) One certified copy to:

Jason Guevara

Office of Financial Regulation

Licensing & Chartering 200 East Gaines Street Tallahassee, FL 32399

(2) Two certified copy to:

Ms. Elise J. McGee

McDermott Will & Emery LLP 444 West Lake Street, Suite 4000

Chicago, IL 60606-0029

Also attached is a check that represents payment of the filing fees and certified copies. If you have any questions please call (850) 410-9513.

ACKNOWLEDGEMENT AND APPROVAL

The foregoing Articles of Incorporation contain the information required under s. 662.123, F.S. and are approved by the Office of Financial Regulation this <u>ASF</u> day of <u>December</u>, 2017, in Tallahassee, Florida.

Director, Division of Financial Institutions

Mt[US 82455137-1.102375.0011

ARTICLES OF INCORPORATION OF ETHRENSA FAMILY TRUST COMPANY

FILED 17 DEC 13 AM 9: 37

The undersigned, desiring to form a corporation (the "Corporation") in the State of Florida, hereby adopts the following Articles of Incorporation for the Corporation:

ARTICLE 1: The name of the Corporation is "Ethrensa Family Trust Company".

ARTICLE II: The principal office shall be located at 1001 Brickell Bay Drive, Suite 2402, Miami, FL 33131, and the activities of the Corporation may be carried on in the State of Florida and any other states, territories, districts and possessions of the United States and in foreign countries, as the Board of Directors may from time to time determine, and as may be permitted by the laws of the State of Florida.

ARTICLE III: The Corporation is organized for the following objects and purposes:

To provide fiduciary or investment services on behalf of Family Clients, as defined in the Bylaws;

To act as a family trust company within the meaning of Chapter 662 of the Florida Statutes on behalf of Family Clients, and do all things, exercise all powers and perform all functions which a family trust company is authorized or empowered to do, exercise or perform under or by virtue of the laws of the State of Florida, or which it may be by law hereafter authorized to do, exercise or perform; except that the Corporation shall not (a) engage in commercial banking, other than to establish accounts at financial institutions for its own purposes or on behalf of Family Clients, (b) advertise its services to the public, (c) engage in fiduciary services with the public within the meaning of Florida Statute § 662.131 or any successor thereto, (d) serve as a personal representative of a probate estate administered in Florida or (e) serve as an attorney in fact or agent under a power of attorney pursuant to Chapter 709 of the Florida Statutes;

To engage in any other legitimate and lawful act or activity for which corporations may be organized under the Florida Business Corporation Act.

ARTICLE IV: The Corporation is authorized to issue 100 shares of common stock, with a par value of \$0.01 each, and these shares when issued shall be fully paid and non-assessable, except as qualified under state law, in all respects and shall not have any pre-emptive rights whatsoever.

ARTICLE V: The term of existence of the Corporation shall be perpetual.

ARTICLE VI: Subject to Article IX, the Corporation shall be managed by a Board of Directors, the exact number to be stated in the Bylaws. The Board of Directors is elected by the shareholders owning a majority of the shares owned by shareholders at each annual meeting of the shareholders, or any special meeting of the shareholders.

ARTICLE VII: The street address of the registered office of the Corporation is 1001 Brickell Bay Drive, Suite 2402, Miami, FL 33131. The name of the registered agent of the Corporation at such office is Rhone Florida Inc.

ARTICLE VIII: The name and address of the incorporator of the Corporation is Alan Davidson, 1001 Brickell Bay Drive, Suite 2402, Miami, FL 33131.

ARTICLE IX: All actions and decisions regarding matters relating to the management or policies of the Corporation shall be made or authorized by the Board of Directors; provided, however, such actions and decisions must be ratified by the shareholders holding a majority of the outstanding shares of the Corporation so long as such shareholders are identified or described as Family Clients.

ARTICLE X: The directors, committee members, officers and employees of the Corporation shall be indemnified to the fullest extent provided under Florida law, as further provided in the Bylaws of the Corporation.

ARTICLE XI: These Articles of Incorporation are made to enable the Corporation to avail itself and its shareholders of the advantages of the trust company laws and regulations of the State of Florida and the general corporation laws of the State of Florida.

ARTICLE XII: These Articles of Incorporation will not be amended without prior written notice to the Office of Financial Regulation.

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

Rhone Florida Inc.

By: Alan Davidson Director

By: Mark Richford, Director

I submit this document and affirm that the facts stated herein are true. I am aware that the false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

Alan Davidson, Incorporator