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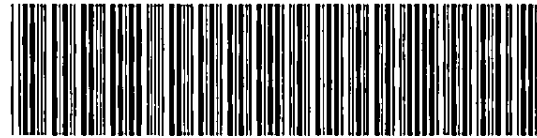
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17 OCT 12 PM 3:11  
CLERK OF SUPERIOR COURT  
JANET L. HARRIS

JOHN J. SURGENT  
2775 N.E. 187<sup>th</sup> STREET, UNIT 624  
AVENTURA FLORIDA 33180

FILED  
17 OCT 12 PM 3:11

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

October 9, 2017

Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

Re: Vanquish Holdings Inc.

Dear Sir/Madam:

Enclosed please find a check in the amount of Seventy Dollars (\$70) representing the filing fee for the attached Articles of Incorporation.

Very truly yours,

John J. Surgent

**ARTICLES OF INCORPORATION**  
**OF**  
**VANQUISH HOLDINGS INC.**

FILED  
17 OCT 12 PM 3:11  
TALLAHASSEE, FLORIDA

**WHEREAS**, the name of the corporation is **VANQUISH HOLDINGS INC.**

**WHEREAS**, the following Articles of Incorporation were duly adopted by the director and shareholder of the Corporation on October 9, 2017 in accordance with the applicable provisions of Florida law.

**FIRST:** The name of the Corporation is **VANQUISH HOLDINGS INC.** The Corporation's mailing address is 2775 N.E. 187<sup>th</sup> Street, Unit 624, Aventura, Florida, 33180.

**SECOND:** The name and address of the Corporation's registered agent in the State of Florida is John J. Surgent at 2775 N.E. 187<sup>th</sup> Street, Unit 624, Aventura, Florida, 33180.

**THIRD:** The purpose for which the Corporation is organized is to engage in any and all lawful acts and activity for which corporations may be organized under Florida law. The Corporation will have perpetual existence.

**FOURTH:** The total number of shares of stock which the Corporation shall have authority to issue is Ten Thousand (10,000) shares, par value \$.001 per share, designated Common Stock.

The designations and the powers, preferences, rights, qualifications, limitations, and restrictions of the Common Stock are as follows:

1. Provisions Relating to the Common Stock.

(a) Each share of Common Stock of the Corporation shall have identical rights and privileges in every respect. The holders of shares of Common Stock shall be entitled to vote upon all matters submitted to a vote of the stockholders of the Corporation and shall be entitled to one vote for each share of Common Stock held.

(b) The holders of shares of the Common Stock shall be entitled to receive such dividends (payable in cash, stock, or otherwise) as may be declared thereon by the board of directors at any time and from time to time out of any funds of the Corporation legally available therefor.

(c) In the event of any voluntary or involuntary liquidation, dissolution, or winding-up of the Corporation, the holders of shares of the Common Stock shall be entitled to receive all of the remaining assets of the Corporation available for distribution to its stockholders, ratably in proportion to the number of shares of the Common Stock held by them. A liquidation, dissolution, or winding-up of the Corporation, as such terms are used in this Paragraph (c), shall not be deemed to be occasioned by or to include any consolidation or merger of the Corporation with or into any other corporation or corporations or other entity or a sale, lease, exchange, or conveyance of all or a part of the assets of the Corporation.

2. General.

(a) Subject to the foregoing provisions of this Certificate of Incorporation, the Corporation may issue shares of its Common Stock from time to time for such consideration (not less than the par value thereof) as may be fixed by the board of directors of the Corporation, which is expressly authorized to fix the same in its absolute and uncontrolled discretion. Shares so issued for which the consideration shall have been paid or delivered to the Corporation shall be deemed fully paid stock and shall not be liable to any further call or assessment thereon, and the holders of such shares shall not be liable for any further payments in respect of such shares.

(b) The Corporation shall have authority to create and issue rights and options entitling their holders to purchase shares of the Corporation's capital stock of any class or series or other securities of the Corporation, and such rights and options shall be evidenced by instrument(s) approved by the board of directors of the Corporation. The board of directors of the Corporation shall be empowered to set the exercise price, duration, times for exercise, and other terms of such options or rights; provided, however, that the consideration to be received for any shares of capital stock subject thereto shall not be less than the par value thereof.

**FIFTH:** The affairs of the Corporation shall be managed by the board of directors. The number of directors constituting the board of directors is one (1), and the name of the person who is to serve as director until his successor is elected and qualified is John J. Surgent. The number of directors may be modified in accordance with the bylaws of the Corporation.

**SIXTH:** The director(s) of the Corporation need not be elected by written ballot unless the bylaws of the Corporation otherwise provide.

**SEVENTH:** The director(s) of the Corporation shall have the power to adopt, amend, and repeal the bylaws of the Corporation.

**EIGHTH:** No contract or transaction between the Corporation and one or more of its directors, officers, or stockholders or between the Corporation and any person (as used herein "person" means other corporation, partnership, association, firm, trust, joint venture, political subdivision, or instrumentality) or other organization in which one or more of its directors, officers, or stockholders are directors, officers, or stockholders, or have a financial interest, shall be void or voidable solely for such reason, or solely because the director or officer is present at or participates in the meeting of the board or committee which authorizes the contract or transaction, or solely because his, her, or their votes are counted for such purpose. Common or interested directors may be counted in determining the presence of a quorum at a meeting of the board of directors or of a committee which authorizes the contract or transaction.

**NINTH:** The Corporation shall indemnify any person who was, is, or is threatened to be made a party to a proceeding (as hereinafter defined) by reason of the fact that he or she (i) is or was a director or officer of the Corporation or (ii) while a director or officer of the Corporation, is or was serving at the request of the Corporation as a director, officer, partner, venturer, proprietor, trustee, employee, agent, or similar functionary of another foreign or domestic corporation, partnership, joint venture, sole proprietorship, trust, employee benefit plan, or other enterprise, to the fullest extent permitted under Florida law, as the same exists or may hereafter be amended. Such right shall be a contract right and as such shall run to the benefit of any director or officer

who is elected and accepts the position of director or officer of the Corporation or elects to continue to serve as a director or officer of the Corporation while this Article is in effect. Any repeal or amendment of this Article shall be prospective only and shall not limit the rights of any such director or officer or the obligations of the Corporation with respect to any claim arising from or related to the services of such director or officer in any of the foregoing capacities prior to any such repeal or amendment to this Article. Such right shall include the right to be paid by the Corporation expenses incurred in defending any such proceeding in advance of its final disposition to the maximum extent permitted under Florida law, as the same exists or may hereafter be amended. If a claim for indemnification or advancement of expenses hereunder is not paid in full by the Corporation within sixty (60) days after a written claim has been received by the Corporation, the claimant may at any time thereafter bring suit against the Corporation to recover the unpaid amount of the claim, and if successful in whole or in part, the claimant shall also be entitled to be paid the expenses of prosecuting such claim. It shall be a defense to any such action that such indemnification or advancement of costs of defense are not permitted under Florida law, but the burden of proving such defense shall be on the Corporation. Neither the failure of the Corporation (including its board of directors or any committee thereof, independent legal counsel, or stockholders) to have made its determination prior to the commencement of such action that indemnification of, or advancement of costs of defense to, the claimant is permissible in the circumstances nor an actual determination by the Corporation (including its board of directors or any committee thereof, independent legal counsel, or stockholders) that such indemnification or advancement is not permissible shall be a defense to the action or create a presumption that such indemnification or advancement is not permissible. In the event of the death of any person having a right of indemnification under the foregoing provisions, such right shall inure to the benefit of his or her heirs, executors, administrators, and personal representatives. The rights conferred above shall not be exclusive of any other right which any person may have or hereafter acquire under any statute, by-law, resolution of stockholders or directors, agreement, or otherwise.

The Corporation may additionally indemnify any employee or agent of the Corporation to the fullest extent permitted by law.

As used herein, the term "proceeding" means any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, arbitral, or investigative, any appeal in such an action, suit, or proceeding, and any inquiry or investigation that could lead to such an action, suit, or proceeding.

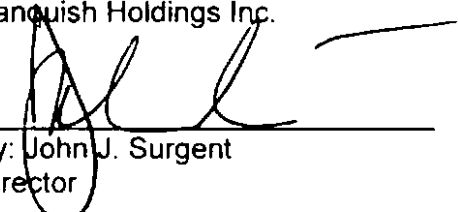
**TENTH:** A director/officer of the Corporation shall not be personally liable to the Corporation or its stockholders for monetary damages for breach of fiduciary duty as a director/officer, except for liability (i) for any breach of the director's/officer's duty of loyalty to the Corporation or its stockholders, (ii) for acts or omissions not in good faith or which involve intentional misconduct or knowing violation of law or (iii) for any transaction from which the director/officer derived an improper personal benefit. Any repeal or amendment of this Article by the stockholders of the Corporation shall be prospective only, and shall not adversely affect any limitation on the personal liability of a director/officer of the Corporation arising from an act or omission occurring prior to the time of such repeal or amendment. In addition to the circumstances in which a director/officer of the Corporation is not personally liable as set forth in the foregoing provisions of this Article, a director/officer shall not be liable to the Corporation or its stockholders to such further extent as permitted by any law hereafter enacted, including without limitation any subsequent amendment to Florida law.

**ELEVENTH:** The name of the incorporator is John J. Surgent. The incorporator's address is 2775 N.E. 187<sup>th</sup> Street, Unit 624, Aventura, Florida, 33180.

I, the undersigned, for the purpose of forming the Corporation under the laws of the State of Florida, do make, file, and record this Certificate of Incorporation and do certify that this is my act and deed and that the facts stated herein are true.

October 9, 2017

Vanquish Holdings Inc.

  
By: John J. Surgent  
Director

FILED  
17 OCT 12 PM 3:11  
2017 OCT 12 PM 3:11  
TALLAHASSEE, FLORIDA

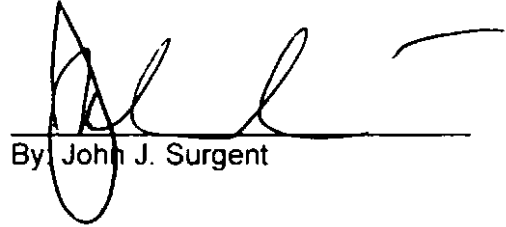
**CERTIFICATE OF REGISTERED AGENT & OFFICE DESIGNATION**

**OF**

**VANQUISH HOLDINGS INC.**

John J. Surgent hereby accepts the designation of Registered Agent as set forth in the Articles of Incorporation of Vanquish Holdings Inc. John J. Surgent is familiar with the position and obligations of Registered Agent and agrees to perform the duties of Registered Agent as stipulated under applicable Florida Statutes.

October 9, 2017

  
By John J. Surgent