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ARTICLES OF INCORPORATION
In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE II PR	INCIPAL OFFICE				
	Principal street address		Mailing address, if differe	nt is:	
C/ Doce de Octubre	n° 5	C/ zorrill	a 21-1°-centro		
28009 Madrid – Spa	ain	28014 M	adrid - Spain		
	ch the corporation is organized is:		s related to the developm	ent or	
recovery of projects	in the fields of Retail, outlets, tourism/h	nospitality, entertainment	and industrial chain		
of fashion and desig	n products that may or may not have a r	eal estate component.		· <b></b>	
This includes projec	ets that tackle the sectors above with an i	innovative and pervasive		17	7. 1
approach in new markets or target segments has not previously tackled.				OCT	:
The FUND may also acquire credits in project already financed by banks and other				2	<del></del>
financial partners through acquisitions and takeovers.				<u></u>	<del>- ਜੋ</del> ਵ
mancial parmers in	roadir and antions and takeovers.				رنت . ـــ
	Toogh adjustions and taxcovers.			<del>- 65</del> -	
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ARTICLE IV SH				<del> </del>	F STATE FIORIDA
ARTICLE IV SH. The number of shares	ARES 198,000,000 s of stock is:		Director/ Deputy Chairr	8: 27	F \$TATE F ORIDA
ARTICLE IV SH. The number of shares	ARES 198,000,000 s of stock is:	<u>RS</u>	Director/ Deputy Chairr Marcello Gianferotti	8: 27	F \$TATE F ORIDA
ARTICLE IV SH. The number of shares  ARTICLE V INI  Name and T	ARES 198,000,000 s of stock is:  TIAL OFFICERS AND/OR DIRECTOR  Title: Director/ Chairman	RS Name and Title	<u> </u>	8: 27	F \$TATE F ORIDA
ARTICLE IV SH. The number of shares  ARTICLE V INI  Name and T	ARES 198,000,000 s of stock is:  TIAL OFFICERS AND/OR DIRECTOR Title:  Director/ Chairman  Michel Roux	RS Name and Title	Marcello Gianferotti	8: 27	F \$TATE F ORIDA
ARTICLE IV SH. The number of shares  ARTICLE V INI  Name and T  Address	ARES 198,000,000 s of stock is:  TIAL OFFICERS AND/OR DIRECTOR  Title:  Director/ Chairman  Michel Roux  C/ Doce de Octubre n° 5  28009 Madrid – Spain	Name and Title Address:	Marcello Gianferotti  C/ zorrilla 21-1°-centro  28014 Madrid - Spain	8: 27	
ARTICLE IV SH. The number of shares  ARTICLE V INI  Name and T  Address	ARES s of stock is:  TIAL OFFICERS AND/OR DIRECTOR  Title: Director/ Chairman  Michel Roux  C/ Doce de Octubre nº 5  28009 Madrid – Spain  Director/CEO  Alain Blaise	Name and Title Address:	Marcello Gianferotti  C/ zorrilla 21-1°-centro  28014 Madrid ~ Spain	8: 2.7 nan/ CE	
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<u>ARTICLE VII</u>	<u>INCORPORATOR</u>	N
The name and	address of the Incorporator is:	
Name:	Jeff Tindall	ت. تاریخ
Address:	1013 Centre Rd., Suite 403-A	TATE CRID 27
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Having been no this certificate,	amed as registered agent to accept service of process of am familiar with and accept the appointment as	ess for the above stated corporation at the place designated in registered agent and agree to act in this capacity
	Required Signature/Registered Agent	——— 10-112 Date
I submit this do document to the	ocument and affirm that the facts stated herein as Department of State constitutes a third degree fe	re true. I am aware that the false information submitted in a long as provided for in s.817.155, F.S.
	2 8 6 6 6	)
Requ	uired Signature/Incorporator	Date