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FLORIDA PROFIT/NON PROFIT CORPORATION

Mambu Americas, Inc.

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Page Count	03
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Electronic Filing Menu

Corporate Filing Menu

Help

D O'KEEFE MAR 2 1 2017 03/20/17 12:53PM EDT Hill Ward Henderson -> Florida Department of Stat 8506176381 Pg 2

(((H17000076603 3)))

ARTICLES OF INCORPORATION OF Mambu Americas, Inc.

The undersigned, acting as the incorporator of Mambu Americas, Inc., under the Florida Business Corporation Act, adopts the following Articles of Incorporation:

ARTICLE I. NAME

The name of the corporation is Mambu Americas, Inc. (the "Corporation").

ARTICLE II. PRINCIPAL OFFICE AND MAILING ADDRESS

The initial principal business office and mailing address of the Corporation is 888 Biscayne Blvd., Suite 505, Miami, FL 33132.

ARTICLE III. INITIAL BOARD OF DIRECTORS

The Corporation shall have three (3) directors initially. The number of directors may be either increased or diminished from time to time, as provided in the bylaws. The name and street address of each initial director is:

Name	Address				
	Edgardo Torres-Caballero	888 Biscayne Blvd., Suite 505 Miami, FL 33132		17	
	Eugene Danilkis	888 Biscayne Blvd., Suite 505 Miami, FL 33132	LAIMSTE	MAR 20	7 1
	Frederik Pfisterer	888 Biscayne Blvd., Suite 505 Miami, FL 33132		All 8: 27	77

ARTICLE IV. CAPITAL STOCK

The number of shares of capital stock that the Corporation shall have authority to issue is 10,000 shares of common stock, no par value.

(((H17000076603 3))) ARTICLE V. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Corporation is 888 Biscayne Blvd., Suite 505, Miami, FL 33132, and the name of the Corporation's initial registered agent at that address is Edgardo Torres-Caballero.

ARTICLE VI. INCORPORATOR

The name and street address of the incorporator is:

Edgardo Torres-Caballero 888 Biscayne Blvd., Suite 505 Miami, FL 33132

The incorporator assigns to the Corporation his rights under Section 607,0201, Florida Statutes, to constitute a corporation, and he assigns to those persons designated by the Board of Directors any rights he has as incorporator to acquire any of the capital stock of the Corporation; this assignment shall become effective on the date corporate existence begins.

EXECUTED

Edgardo Torros-Caballero, as incorporato

REGISTERED AGENT CERTIFICATE

Having been named to accept service of process for the above stated Corporation, I hereby accept appointment as its agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

03/20/17 12:53PM EDT Hill Ward Henderson -> Florida Department of Stat 8506176381 Pg 4 /4

(((H17000076603 3)))

Edgardo Torres-Caballero