

**Electronic Articles of Incorporation
For**

P16000100278
FILED
December 21, 2016
Sec. Of State
ndmccleessam

CARMEN BETANCOURT LORD PHD INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

CARMEN BETANCOURT LORD PHD INC

Article II

The principal place of business address:

4075 MALAGA AVE
MIAMI, FL. 33133

The mailing address of the corporation is:

4075 MALAGA AVE
MIAMI, FL. 33133

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

WILLIAM P LORD
4075 MALAGA AVE
MIAMI, FL. 33133

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: WILLIAM P LORD

Article VI

The name and address of the incorporator is:

CARMEN BETANCOURT LORD
4075 MALAGA AVE

MIAMI, FL 33133

Electronic Signature of Incorporator: CARMEN BETANCOURT LORD

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P,T
CARMEN B LORD PHD
4075 MALAGA AVE
MIAMI, FL. 33133 UN

Title: VP,S
WILLIAM P LORD
4075 MALAGA AVE
MIAMI, FL. 33133 UN

Article VIII

The effective date for this corporation shall be:

01/01/2017