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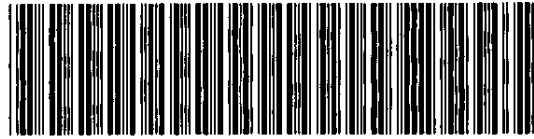
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Account #: I20000000088

Name: Michelle Walker

Reference #: T006060

ENTITY NAME: NEW HARBOUR NORTH AMERICA HOLDINGS INC.

☒ Articles of Incorporation/Authorization to Transact Business

☐ Amendment

☐ Annual Report

☐ Change of Agent

☐ Reinstatement

☐ Conversion

☐ Merger

☐ Dissolution/Withdrawal

☐ Fictitious Name

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Account #: I20000000088

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Authorized Amount: _____

Signature: _____

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FLORIDA

ARTICLES OF INCORPORATION
OF
NEW HARBOUR NORTH AMERICA HOLDINGS INC.

ARTICLE I
NAME

The name of the Corporation is New Harbour North America Holdings Inc. (the "Corporation").

ARTICLE II
PRINCIPAL ADDRESS AND MAILING ADDRESS

The address of the principal office and the mailing address of the Corporation is Cheapaccounting, F12 Springfield House, Sandling Road, Maidstone, Kent, England, ME14 2LP.

ARTICLE III
PURPOSE

The purpose for which the Corporation is founded is to engage in any lawful act or activity for which corporations may be organized under the Florida Business Corporation Act (the "Act").

ARTICLE IV
DURATION

This corporation shall exist perpetually unless dissolved according to law.

ARTICLE V
CAPITAL STOCK

This Corporation is authorized to issue 100,000 shares of common stock, with a par value of \$0.01 per share.

All voting powers of this corporation shall be vested in the common stock above designated.

ARTICLE VI
BOARD OF DIRECTORS

The Board of Directors of the Corporation shall consist of at least one director, with the exact number to be fixed from time to time in the manner provided in the Corporation's Bylaws. The names and address of the initial directors are Omar Ulrich and Faye Mythen,

Cheapaccounting, F12 Springfield House, Sandling Road, Maidstone, Kent, England, ME14 2LP.

ARTICLE VII REGISTERED OFFICE AND AGENT

The street address of the Company's initial registered office is 115 North Calhoun Street, Suite 4, Tallahassee, Florida 32301, and the name of its initial registered agent at such office is National Corporate Research, Ltd., Inc.

ARTICLE VIII INDEMNIFICATION

A director or officer of the Corporation shall not be personally liable to the Corporation or its shareholders for monetary damages for breach of fiduciary duty as a director or officer, except for liability (i) for any breach of the director's or officer's duty of loyalty to the Corporation or its shareholders, (ii) for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, (iii) under Section 607.0834 of the Act as the same exists or hereafter may be amended, (iv) for violation of a criminal law, unless the director or officer had reasonable cause to believe his conduct was lawful or had no reasonable cause to believe his conduct was unlawful or (v) for any transaction from which the director or officer derived an improper personal benefit.

The Corporation shall indemnify and shall advance expenses on behalf of its officers and directors to the fullest extent not prohibited by law inexistence either now or hereafter.

ARTICLE IX

The name of the Incorporator is Debra Palmisano, and the address of the Incorporator is c/o Greenberg Traurig, P.A. 333 SE 2nd Avenue, 44th Floor, Miami, Florida 33131.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation on the 12th day of October, 2016



Debra Palmisano, Incorporator

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned, having been named as Registered Agent and to accept service of process for New Harbour North America Holdings Inc., at the place designated in these Articles of Incorporation, hereby accepts the appointment as registered agent and agrees to act in such capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent, as provided in Florida Statutes Section 607.0505.

Dated this 12th day of October, 2016.

NATIONAL CORPORATE RESEARCH, LTD., INC.

By: Michelle Walker
Name: Michelle Walker
Title: Assistant Secretary

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