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1201 Hays Street Tallhassee, FL 32301 Phone: 850-558-1500 ACCOUNT NO. : 12000000195 REFERENCE: 677837 4304937 **AUTHORIZATION:** COST LIMIT : ORDER DATE: June 22, 2015 ORDER TIME : 3:33 PM ORDER NO. : 677837-020 CUSTOMER NO: 4304937 DOMESTIC FILING FORD'S HOLDINGS III, INC. NAME: EFFECTIVE DATE: XX ARTICLES OF INCORPORATION CERTIFICATE OF LIMITED PARTNERSHIP ARTICLES OF ORGANIZATION

EXAMINER'S INITIALS:

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

CONTACT PERSON: Courtney Williams - EXT. 62935

CERTIFICATE OF GOOD STANDING

CERTIFIED COPY
PLAIN STAMPED COPY

CORPORATION SERVICE COMPANY

ARTICLES OF INCORPORATION

OF

FORD'S HOLDINGS III, INC.

ARTICLE I

The name of the corporation is Ford's Holdings III, Inc. (hereinafter called the "Corporation").

ARTICLE II

The address of the principal office and mailing address of the Corporation is 8280 NW 27 St. Ste #503, Miami, Florida 33122.

ARTICLE III

The purpose for which the Corporation is organized to transact any lawful business.

ARTICLE IV

The Corporation shall have the authority to issue one million (1,000,000) shares of Common Stock having a par value of \$0.01 per share. Each issued and outstanding share of Common Stock shall be entitled to one vote on each matter submitted to a vote at a meeting of the shareholders.

ARTICLE V

The street address of the Corporation's initial registered office is 1201 Hays Street, Tallahassee, Florida 32301 and the name of its initial registered agent at such office is Corporation Service Company.

ARTICLE VI

The name of the Incorporator is Katya Daniel and the address of the Incorporator is c/o Mintz Levin, One Financial Center, Boston, Massachusetts 02111.

IN WITNESS WHEREOF, the undersigned, being the Incorporator named above, for the purpose of forming a corporation pursuant to the Florida Business Corporation Act of the State of Florida has signed these Articles of Incorporation this 22nd day of June, 2015.

Katya Daniel, Šøle Incorporator

CERTIFICATE OF ACCEPTANCE BY

REGISTERED AGENT

Pursuant to the provisions of Section 607.0501 of the Florida Business Corporation Act, the undersigned submits the following statement in accepting the designation as registered agent and registered office of Ford's Holdings III, Inc., a Florida corporation (the "Corporation"), in the Corporation's articles of incorporation:

Having been named as registered agent and to accept service of process for the Corporation at the registered office designated in the Corporation's articles of incorporation, the undersigned accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the undersigned is familiar with and accepts the obligations of its position as registered agent.

IN WITNESS WHEREOF, the undersigned has executed this Certificate this 22nd day of June, 2015.

Registered Agent

Courtney Williams Asst. Vice President