

**Electronic Articles of Incorporation  
For**

P15000047486  
FILED  
May 28, 2015  
Sec. Of State  
jahickman

UNIVERSAL BUSINESS & MARKETING SOLUTIONS INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

UNIVERSAL BUSINESS & MARKETING SOLUTIONS INC.

**Article II**

The principal place of business address:

1245 GRANT ST  
JACKSONVILLE, FL. 32202

The mailing address of the corporation is:

1245 GRANT ST  
JACKSONVILLE, FL. 32202

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

TERRANCE E PICKETT  
1245 GRANT ST  
JACKSONVILLE, FL. 32202

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: TERRANCE PICKETT

P15000047486  
FILED  
May 28, 2015  
Sec. Of State  
jahickman

## **Article VI**

The name and address of the incorporator is:

TERRANCE PICKETT  
1245 GRANT ST

JACKSONVILLE FL 32202

Electronic Signature of Incorporator: TERRANCE PICKETT

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
TERRANCE E PICKETT  
1245 GRANT ST  
JACKSONVILLE, FL. 32202

## **Article VIII**

The effective date for this corporation shall be:

05/21/2015