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To:

Division of Corporations

Fax Number

: (850)617-6381

From:

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.

Account Number : 110432003053 Phone : (561)694-8107 Fax Number : (561)694-1639

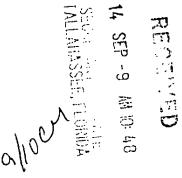
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FLORIDA PROFIT/NON PROFIT CORPORATION

Cuba Notalgia Management Co., Inc.

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TEMPN OF CORPORATION

ARTICLES OF INCORPORATION ...

Article I. Name

The name of this Florida corporation is: Cuba Notalgia Management Co., Inc.

Article II. Address

The street address of the Corporation's initial principal office is: Cuba Notalgia Management Co., Inc. 2121 Ponce de Leon Blvd. 111th Floor Coral Gables FL 33134

Article III. Mailing Address

The mailing address of the Corporation's initial principal office is: Cuba Notalgia Management Co., Inc. 2121 Ponce de Leon Blvd. 111th Floor Coral Gables FL 33134

Article IV. Registered Agent

The name and address of the Corporation's registered agent is: Carlos F. Garcia 2121 Ponce de Leon Boulevard, Suite 1100 Coral Gables FL 33134 PLANT OF SHAP

Goldstein Schechter Koch 2121 Ponce de Leon Boulevard, Suite 1100 Coral Gables FL 33134 (305) 442-2200 x252

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Article V. Board of Directors

The name of each member of the Corporation's Board of Directors is:

Leslie Pantin, Jr. Carlos F. Garcia Nelson Albareda

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Article VI. Capital Stock

The Corporation shall have the authority to issue 100 shares of common stock, par value .01 per share.

Article VII. Incorporator

The name and address of the incorporator is:
Goldstein Schechter Koch
2121 Ponce de Leon Boulevard, Suite 1100
Coral Gables FL 33134

Article VIII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on September 9, 2014.

The undersigned incorporator executed these Articles of Incorporation on 9/9/2014.

GOLDSTEIN SCHECHTER KOCH

by Kathleen Lange as Attorney-in-Fact

Goldstein Schechter Koch 2121 Ponce de Leon Boulevard, Suite 1100 Coral Gables FL 33134 (305) 442-2200 x252

CERTIFICATE OF DESIGNATION REGISTERED AGENT/OFFICE

CORPORATION:

Cuba Notalgia Management Co., Inc.

REGISTERED AGENT/OFFICE:

Carlos F. Garcia
2121 Ponce de Leon Boulevard, Suite 1100
Coral Gables FL 33134

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

CARLOS F. GARCIA

by Kathleen Lange as Attorney-in-Fact

Date: 9/9/2014.

Goldstein Schechter Koch 2121 Ponce de Leon Boulevard, Suite 1100 Coral Gables FL 33134 (305) 442-2200 x252