

**Electronic Articles of Incorporation
For**

**P14000073553
FILED
September 04, 2014
Sec. Of State
msolomon**

ACADEMIC RESOURCES & DEVELOPMENT, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

ACADEMIC RESOURCES & DEVELOPMENT, INC.

Article II

The principal place of business address:

3622 RIVIERA COURT
CORAL GABLES, FL. 33134

The mailing address of the corporation is:

3622 RIVIERA COURT
CORAL GABLES, FL. 33134

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

10

Article V

The name and Florida street address of the registered agent is:

UNITED STATES CORPORATION AGENTS, INC.
13302 WINDING OAKS COURT
SUITE A
TAMPA, FL. 33612

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CHEYENNE MOSELEY, US CORP. AGENTS, INC.

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Article VI

The name and address of the incorporator is:

JAY WEBB, LEGALZOOM.COM, INC.
101 N BRAND BLVD.
10TH FLOOR
GLENDALE, CA 91203

Electronic Signature of Incorporator: JAY WEBB, LEGALZOOM.COM, INC.

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PTSD
RENEE L BETANCOURT
3622 RIVIERA COURT
CORAL GABLES, FL. 33134

Title: D
JOHN A CARPENTER PH.D.
3622 RIVIERA COURT
CORAL GABLES, FL. 33134