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**FLORIDA PROFIT/NON PROFIT CORPORATION  
HOTEL REALTY ADVISORS, INC.**

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ARTICLES OF INCORPORATION  
OF  
HOTEL REALTY ADVISORS, INC.

Pursuant to Chapter 607 of the Florida Business Corporation Act, for the purpose of forming a corporation, the undersigned incorporator hereby adopts the following Articles of Incorporation.

ARTICLE I

The name of the corporation shall be: HOTEL REALTY ADVISORS, INC.

ARTICLE II

The mailing address and principal place of business of this corporation shall be 305 Alcazar Avenue, Suite 3, Coral Gables, Florida 33134

ARTICLE III

The corporation is authorized to issue one class of stock that being 100,000 shares of Voting Common Stock with \$1 par value. The transfer of these shares will be governed by the bylaws of the corporation.

ARTICLE IV

The name and address of the corporation's initial registered agent is:

Carlos J. Villanueva, P.A.  
305 Alcazar Avenue, Suite 3  
Coral Gables, Florida 33134

ARTICLE V

The corporation's initial Board of Directors shall consist of One Director whose name and address is:

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Mr. Carlos J. Villanueva  
305 Alcazar Avenue, Suite 3  
Coral Gables, Florida 33134

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#### ARTICLE VI

The name and street address of the incorporator of these Articles of Incorporation is:

Carlos J. Villanueva, Esq.  
305 Alcazar Avenue, Suite 3  
Coral gables, Florida 33134

#### ARTICLE VII

The name and addresses of the initial officers of the corporation are as follows:

Mr. Carlos J. Villanueva  
President and Secretary  
305 Alcazar Avenue, Suite 3  
Coral Gables, Florida 33134

#### ARTICLE VIII

The corporation will be authorized to undertake any legal and valid business purpose as recognized under the laws of the State of Florida.

#### ARTICLE IX

No Director shall be held liable to the corporation or its shareholders for its monetary damages due to a breach of fiduciary duty, unless the breach is the result of intentional misconduct, self dealing or illegal actions.

The undersigned incorporator, Carlos J. Villanueva, Esq. has executed these Articles of Incorporation on this 19 day of February, 2014.

  
\_\_\_\_\_  
Carlos J. Villanueva, Esq.  
Incorporator

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**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

**PURSUANT TO THE PROVISIONS OF SECTION 607.501, FLORIDA STATUTES,  
THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE  
STATE OF FLORIDA, SUBMIT'S THE FOLLOWING STATEMENT TO DESIGNATE  
A REGISTERED OFFICE AND A REGISTERED AGENT IN THE STATE OF  
FLORIDA.**

1. The name of the corporation is: HOTEL REALTY ADVISORS, INC.
2. The name and the Florida street address of the initial registered agent is:

Carlos J. Villanueva, P.A.  
305 Alcazar Avenue, Suite 3  
Coral Gables, Florida 33134

*Having been named as registered agent and to accept service of process for HOTEL REALTY ADVISORS, INC. at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

  
\_\_\_\_\_  
Carlos J. Villanueva, Esq.

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