

P14000004260

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP     WAIT     MAIL

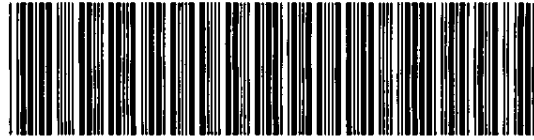
(Business Entity Name)

(Document Number)

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R. WHITE

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**TRANSMITTAL LETTER**

**TO:** Amendment Section  
Division of Corporations

**SUBJECT:** F & O Associates, Inc.  
(Name of Corporation)

**DOCUMENT NUMBER:** P14000004260

The enclosed Officer/Director Resignation for a Corporation and fee are submitted for filing.

Please return all correspondence concerning this matter to the following:

Alexander G. Cubas, Esq.

(Name of Person)

Alexander G. Cubas, PA

(Name of Firm/Company)

9560 SW 107 Avenue, #201

(Address)

Miami, Florida 33176

(City/State and Zip Code)

For further information concerning this matter, please call:

Alexander G. Cubas at ( 305 ) 595-6337  
(Name of Person) (Area Code & Daytime Telephone Number)

Enclosed is a check for \$35.00 made payable to the Florida Department of State.

**Mailing Address:**  
Amendment Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

**Street Address:**  
Amendment Section  
Division of Corporations  
2661 Executive Center Circle  
Tallahassee, FL 32301

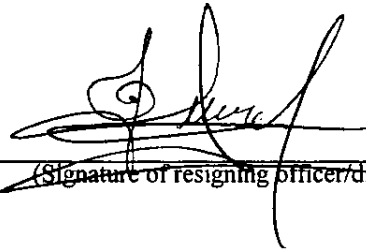
**OFFICER / DIRECTOR RESIGNATION  
FOR A CORPORATION**

I, Magaly M. Flores, hereby resign as Director  
(Title)

of F & O Associates, Inc.,  
(Name of Corporation)

P14000004260, a corporation organized under the laws of the State of  
(Document Number, if known)

Florida.

  
\_\_\_\_\_  
(Signature of resigning officer/director)

**FILING FEE IS \$35.00**

14 JUN 31 PM 1:21  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

FILED

**Make checks payable to Florida Department of State and mail to:**

Amendment Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314