

P14000004260

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP WAIT MAIL

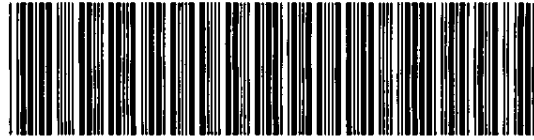
(Business Entity Name)

(Document Number)

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R. WHITE

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

TRANSMITTAL LETTER

TO: Amendment Section
Division of Corporations

SUBJECT: F & O Associates, Inc.
(Name of Corporation)

DOCUMENT NUMBER: P14000004260

The enclosed Officer/Director Resignation for a Corporation and fee are submitted for filing.

Please return all correspondence concerning this matter to the following:

Alexander G. Cubas, Esq.

(Name of Person)

Alexander G. Cubas, PA

(Name of Firm/Company)

9560 SW 107 Avenue, #201

(Address)

Miami, Florida 33176

(City/State and Zip Code)

For further information concerning this matter, please call:

Alexander G. Cubas at (305) 595-6337
(Name of Person) (Area Code & Daytime Telephone Number)

Enclosed is a check for \$35.00 made payable to the Florida Department of State.

Mailing Address:
Amendment Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

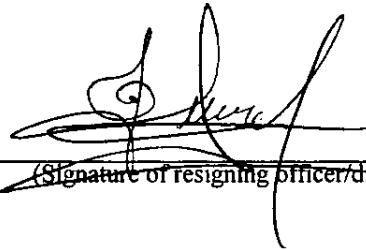
Street Address:
Amendment Section
Division of Corporations
2661 Executive Center Circle
Tallahassee, FL 32301

**OFFICER / DIRECTOR RESIGNATION
FOR A CORPORATION**

I, Magaly M. Flores, hereby resign as Director
(Title)

of F & O Associates, Inc.,
(Name of Corporation)

P14000004260, a corporation organized under the laws of the State of
(Document Number, if known)
Florida.



(Signature of resigning officer/director)

FILING FEE IS \$35.00

14 JUN 31 PM 1:21
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

FILED

Make checks payable to Florida Department of State and mail to:

Amendment Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314