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TRANSMITTAL LETTER

TO: Amendment Section **Division of Corporations**

SUBJECT: F & O Associates, Inc.

(Name of Corporation)

DOCUMENT NUMBER: P14000004260

The enclosed Officer/Director Resignation for a Corporation and fee are submitted for filing.

Please return all correspondence concerning this matter to the following:

Alexander G. Cubas, Esq.

(Name of Person)

Alexander G. Cubas, PA

(Name of Firm/Company)

9560 SW 107 Avenue, #201

(Address)

Miami, Florida 33176

(City/State and Zip Code)

For further information concerning this matter, please call:

Alexander G. Cubas

(Name of Person)

05 595-6337

Area Code & Daytime Telephone Number)

Enclosed is a check for \$35.00 made payable to the Florida Department of State.

Mailing Address:

Amendment Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Street Address:

Amendment Section Division of Corporations 2661 Executive Center Circle Tallahassee, FL 32301

OFFICER / DIRECTOR RESIGNATION FOR A CORPORATION

_{I,} Magaly M. Flores	, hereby resign as Director	
	(Title)	'
_{of} F & O Associates, I		
P1400004260 (Document Number, if known)	of Corporation), a corporation organized under the laws of the State of	
Florida		
		7.1 22 71
1	FILING FEE IS \$35.00	اني د د

Make checks payable to Florida Department of State and mail to:

Amendment Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314