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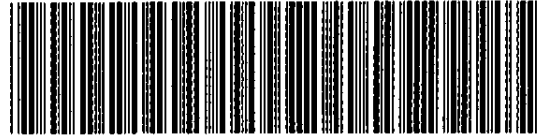
(Business Entity Name)

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CORPORATION SERVICE COMPANY

ACCOUNT NO. : I20000000195

REFERENCE : 911028 7128835

AUTHORIZATION :

COST LIMIT : \$ 70,000

[Handwritten signature]

ORDER DATE : December 5, 2013

ORDER TIME : 4:51 PM

ORDER NO. : 911028-005

CUSTOMER NO: 7128835

DOMESTIC FILING

NAME: NEW MARKETS MANAGEMENT, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP
 ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

 CERTIFIED COPY
XX PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Susie Knight - EXT. 52956

EXAMINER'S INITIALS: _____

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ARTICLES OF INCORPORATION
OF
NEW MARKETS MANAGEMENT, INC.

The undersigned incorporator, for purposes of forming a corporation under the Florida Business Corporation Act, adopts the following Articles of Incorporation:

ARTICLE I

The name of the corporation is **NEW MARKETS MANAGEMENT, INC.** (the "Corporation").

ARTICLE II

The mailing address and street address of the initial principal office of the Corporation is 3247-D Sutton Place N.W., Washington D.C. 20016.

ARTICLE III

The maximum number of shares of stock which this Corporation is authorized to issue or to have outstanding at any time shall be 10,000 shares of common stock, \$1.00 par value per share.

ARTICLE IV

The initial registered office of the Corporation is 1201 Hays Street, Tallahassee, FL 32301. The initial registered agent at that address is Corporation Service Company.

ARTICLE V

The initial officers and their addresses of the Corporation are as follows:

President - A Manuel Garcia
 3247-D Sutton Place N.W.
 Washington D.C. 20016

Secretary - Cristina Maria Sorgi Colmanni
3247-D Sutton Place N.W.
Washington D.C. 20016

Director - A Manuel Garcia
3247-D Sutton Place N.W.
Washington D.C. 20016

Director - Cristina Maria Sorgi Colmanni
3247-D Sutton Place N.W.
Washington D.C. 20016

ARTICLE VI

The name and address of the incorporator of the Corporation Service Company, 1201 Hays Street, Tallahassee, FL 32301.

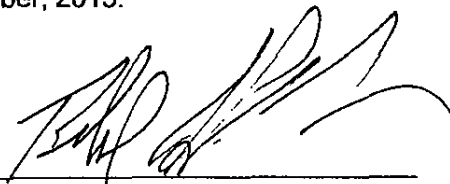
ARTICLE VII

The Corporation is organized for the purpose of transacting any and all lawful activities or business for which corporations may be formed under Chapter 607 of the Florida Statutes.

ARTICLE VIII

The corporation expressly elects not to be governed by either §607.0901 or §607.0902 of the Florida Business Corporation Act, as each may be amended from time to time, relating to affiliated transactions and control share acquisitions.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 6th of December, 2013.



RICHARD S. LEHMAN
Incorporator

ACCEPTANCE OF APPOINTMENT

OF

REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



Harry B. Davis
Asst. Vice President

Date: December 6th, 2013

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