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Division of Corporations

SERBER & ASSOC

2001/004

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Florida Department of State
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FLORIDA PROFIT/NON PROFIT CORPORATION
ANALAGUA INVESTMENT, INC

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ARTICLES OF INCORPORATION OF

ANALAGUA INVESTMENT, INC

ARTICLE I.

CORPORATE NAME

The name of this corporation shall be:

ANALAGUA INVESTMENT, INC

ARTICLE II.

NATURE OF CORPORATE BUSINESS

The Corporation may engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE III.

CAPITAL STOCK

This Corporation is authorized to issue a maximum of One Thousand (1,000) shares of common stock having a par value of One Dollars (\$1.00) per share. The consideration to be paid for each share of stock shall be fixed by the Board of Directors.

ARTICLE IV.

INITIAL REGISTERED AGENT AND INITIAL REGISTERED OFFICE

The Corporation's initial Registered Agent and Registered Office in the State of Florida shall be:

Daniel J. Serber, Esq.
Serber & Associates, P.A.
2875 NE 191st. Street, Suite 801
Aventura, Florida 33180

ARTICLE V.

PRINCIPAL/MAILING ADDRESS OF CORPORATION

The Corporation's principal street and mailing address shall be:

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Aventura, Florida 33180

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ARTICLE VI.

BOARD OF DIRECTORS

The number of Directors may be altered from time to time by By-Laws adopted by the Stockholders. However, the Corporation shall have no less than one (1) Director at any time.

ARTICLE VII.

INITIAL PRESIDENT

The initial president(s) of the corporation is/are:

Name:

P

S & A Company Management, LLC

Address:

2875 NE 191st Street, Suite 801

Aventura, FL 33180

ARTICLE VIII.

INCORPORATOR

The name and post office address of the Incorporator executing these Articles of Incorporation is:

Incorporator

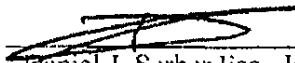
Daniel J. Serber

Address

2875 NE 191st. Street, 801

Aventura, Florida 33180

THE UNDERSIGNED Incorporator, for the purpose of forming a Corporation to do business within the State of Florida, does make and file these Articles of Incorporation, hereby declaring and certifying that the facts stated are true.


Daniel J. Serber Esq., Incorporator

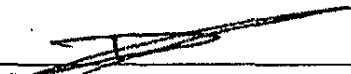
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The undersigned hereby accepts the foregoing designation as initial Registered Agent and agrees to comply with the provisions of law applicable to said designation.


Daniel J. Serber, Esq., Registered Agent

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