Electronic Articles of Incorporation For

P13000035605 FILED April 19, 2013 Sec. Of State jshivers

LINCOLN ROAD ADVISORS, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

LINCOLN ROAD ADVISORS, INC.

Article II

The principal place of business address:

444 BRICKELL AVENUE SUITE 900 MIAMI, FL. US 33131

The mailing address of the corporation is:

444 BRICKELL AVENUE SUITE 900 MIAMI, FL. US 33131

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1,000

Article V

The name and Florida street address of the registered agent is:

ERIC J BERTRAND 444 BRICKELL AVENUE SUITE 900 MIAMI, FL. 33131

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ERIC J BERTRAND

Article VI

The name and address of the incorporator is:

ERIC J. BERTRAND 444 BRICKELL AVENUE SUITE 900 MIAMI, FL 33131 P13000035605 FILED April 19, 2013 Sec. Of State jshivers

Electronic Signature of Incorporator: ERIC J. BERTRAND

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P ERIC J BERTRAND 401 E. 34TH STREET, S-15K NEW YORK, NY. 10016 US