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FLORIDA PROFIT/NON PROFIT CORPORATION
RRAC HOLDINGS, INC.

Certificate of Status	0
Certified Copy	1
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Estimated Charge	\$78.75

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ARTICLES OF INCORPORATION

OF

RRAC HOLDINGS, INC.

The undersigned incorporator, for purposes of forming a corporation in compliance with the Florida Business Corporation Act, Chapter 607, Florida Statutes, hereby submits the following Articles of Incorporation:

Article I

Name

The name of the corporation shall be RRAC Holdings, Inc. (the "Corporation").

Article II

Principal Office and Mailing Address

The principal place of business and mailing address of the Corporation shall be:

c/o Christopher W. Boyett
701 Brickell Avenue, Suite 3000
Miami, Florida 33131

Article III

Duration

The Corporation shall exist perpetually unless terminated sooner according to the laws of the State of Florida.

Article IV

Purpose

The purpose of the Corporation is to engage in any activity or business permitted under the laws of the United States and the State of Florida.

Article V

Authorized Shares

The number of shares the Corporation is authorized to issue is one thousand (1,000), all of which have no par value. Ten (10) shares of the authorized common stock shall be designated as "Class A Voting Common Stock" and nine hundred and ninety (990) shares of the authorized common stock shall be designated as "Class B Non Voting Common Stock." The preferences,

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limitations and relative rights with respect to the Class A Voting Common Stock and the Class B Non-Voting Common Stock shall be the same, except that the holders of the Class B Non-Voting Common Stock shall not be entitled to vote on any matters required or permitted to be submitted to a vote by the Shareholders of the Corporation, except when otherwise required by law.

Article VI
Board of Directors

All corporate powers shall be exercised by or under the authority of, and the affairs of the Corporation shall be managed by, its board of directors. The board of directors shall consist of such number of persons as shall be fixed pursuant to the bylaws from time to time, but shall not be less than the minimum number prescribed by applicable Florida law at the time the size of the board is being fixed. The qualifications to serve as a director, the rights and powers of the directors, and the method of appointment or election of directors shall be as specified in the bylaws.

Article VII
Initial Director

The Corporation shall have one (1) initial director, who shall serve until his successor is elected and qualified or until his earlier death, resignation or removal from office. The name and address of the initial director is:

J. Ramon Rodriguez
c/o Christopher W. Boyett
701 Brickell Avenue, Suite 3000
Miami, Florida 33131

Article VIII
Initial Registered Agent and Street Address

The name and Florida street address of the initial registered agent of the Corporation is:

Raymond E. Rodriguez
11879 S.W. 72nd Terrace
Miami, Florida 33183

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Article IX
Incorporator

The name and street address of the incorporator is:

Christopher W. Boyett
Holland & Knight LLP
701 Brickell Avenue, Suite 3000
Miami, Florida 33131

Article X
Amendments

The Corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation.

The undersigned incorporator has executed these Articles of Incorporation this 12th day of December, 2012.

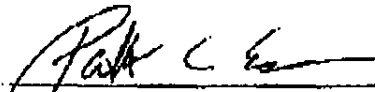


Christopher W. Boyett
Incorporator

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**STATE OF FLORIDA
COUNTY OF MIAMI-DADE**

The foregoing instrument was acknowledged before me this 12th day of December, 2012, by Christopher W. Boyett, who [☒] is personally known to me or [☐] has produced _____ as identification.



Notary Public, State of Florida
Print Name: _____
My Commission Expires: _____



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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE
FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING
AGENT UPON WHOM PROCESS MAY BE SERVED**

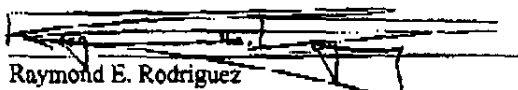
In compliance with Section 607.0501(3), Florida Statutes, the following is submitted:

RRAC Holdings, Inc., a Florida corporation, has designated Raymond E. Rodriguez, located at 11879 S.W. 72nd Terrace, Miami, Florida 33183, as its agent to accept service of process within Florida.

ACKNOWLEDGMENT:

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, the undersigned hereby acknowledges that the undersigned is familiar with and accepts the appointment as registered agent and agrees to act in this capacity.

Dated: December 9, 2012


Raymond E. Rodriguez

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