

Florida Department of State
Division of Corporations
Electronic Filing Cover Sheet

Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.

(((H12000283868 3)))



H120002838683ABCS

Note: DO NOT hit the REFRESH/RELOAD button on your browser from this page. Doing so will generate another cover sheet.

To:

Division of Corporations
Fax Number : (850) 617-6381

From:

Account Name : CARLTON FIELDS
Account Number : 076077000355
Phone : (813) 223-7000
Fax Number : (813) 229-4133

**Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

Email Address:

APlasencia@CarltonFields.com

FLORIDA PROFIT/NON PROFIT CORPORATION
NORTH CHALLENGE, INC.

Certificate of Status	1
Certified Copy	1
Page Count	03
Estimated Charge	\$87.50

Electronic Filing Menu

Corporate Filing Menu

Help

FILED

12 DEC -4 AM 9:20

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION
OF
NORTH CHALLENGE, INC.**

ARTICLE I - NAME AND BUSINESS ADDRESS

The name of this Corporation is North Challenge, Inc. Its principal office address and business mailing address is 5391 Fisher Island Drive, Miami Beach, Florida 33109.

ARTICLE II - DURATION

The Corporation shall have a perpetual existence.

ARTICLE III - PURPOSE

The purpose of this Corporation is to engage in any activities or business permitted under the Laws of the United States and Florida.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares which this Corporation is authorized to have outstanding at any time is 1,000 shares of common stock, having no par value per share.

ARTICLE V - BOARD OF DIRECTORS

The Corporation shall be governed by a Board of Directors. The number of directors may be increased or decreased from time to time by vote of the Board of Directors, but in no case shall the number of directors be less than one nor more than nine. The name and address of the director constituting the initial Board of Directors is:

FILED

12 DEC -4 AM 9: 20

SECRETARY OF STATE
TALLAHASSEE, FLORIDANameAddress

Adriana Oiticica Bourguignon Marinho

Av. Niemeyer 179/House 105
Rio de Janeiro, RJ
Brazil 22450-220**ARTICLE VI- INITIAL
REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of this Corporation shall be 100 S. Ashley Drive, Suite 400, Tampa, Florida 33602, and the initial registered agent of this corporation at such office shall be CFRA, LLC, a Florida limited liability company, who upon accepting this designation agrees to comply with the provisions of Chapters 48 and 607, Florida Statutes as amended from time to time, with respect to keeping an office open for service of process.

ARTICLE VII- INCORPORATOR

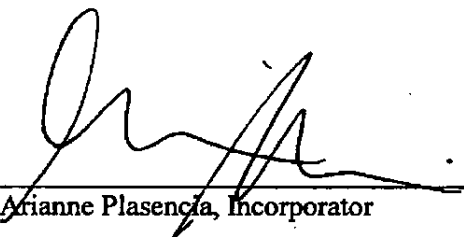
The name and street address of the person signing these Articles of Incorporation is:

NameAddress

Arianne Plasencia

100 SE Second Street
Suite 4200
Miami, Florida 33131

Dated: December 4, 2012


Arianne Plasencia, Incorporator

FILED

12 DEC -4 AM 9:20

ACCEPTANCE OF REGISTERED AGENTSECRETARY OF STATE
TALLAHASSEE, FLORIDA

Having been named as registered agent and to accept service of process for the Company, at the place designated as the registered office, the undersigned hereby accepts the appointment as registered agent and agrees to act in that capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of the undersigned's duties, and the undersigned is familiar with and accepts the duties and obligations of the undersigned's position as registered agent.

Dated this 4th day of December, 2012.

Registered Agent:

CFRA, LLC

By: 

Ariane Plasencia, Esq., Authorized Agent