Florida Department of State

Division of Corporations Electronic Filing Cover Sheet

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Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

Email Address: jacobson@fowlerwhite.com

MATTER 112-0839

FLORIDA PROFIT/NON PROFIT CORPORATION Tecnifibre USA, Inc.

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Corporate Filing Menu

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10/18/2012 9:12:04 AM PAGE 1/001 Fax Server



October 18, 2012

FLORIDA DEPARTMENT OF STATE
Division of Corporations

FOWLERM WHITE 2

SUBJECT: TECNIFIBRE USA, INC.

REF: W12000053398

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The effective date is not acceptable since it is not within five working days of the date of receipt.

If your business entity does not intend to transact business until January 1st of the upcoming calendar year, you may wish to revise your document to include an effective date of January 1st. If you do not list an effective date of January 1st, your business entity will become effective this calendar year and it will be required to file an annual report and pay the required annual report fee for the upcoming calendar year this coming January, which is merely weeks away. By listing an effective date of January 1st, the entity's existence will not begin until January 1st of the upcoming year and will, therefore, postpone the entity's requirement to file an annual report and pay the required annual report filing fee until the following calendar year.

Please return the corrected original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6052.

Justin M Shivers Regulatory Specialist II New Filing Section FAX Aud. #: H12000250381 Letter Number: 712A00025684

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Page 1

ARTICLES OF INCORPORATION OF TECNIFIBRE USA, INC.

FILED

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SECRETARY OF STATALLATINSSEE, STA

The undersigned, acting as incorporator of a corporation under the Florida Business Corporation Act, adopts the following articles of incorporation for such corporation (the "Corporation"):

ARTICLE I Name

Effective Date 10/15/12

The name of the Corporation is Tecnifibre USA, Inc.

ARTICLE II Initial Principal Office and Mailing Address

The initial principal office and mailing address of the Corporation is 5830 Memorial Highway, Apartment 614, Tampa, Florida 33615.

ARTICLE III Shares

The Corporation shall have authority to issue 10,000 common shares with a par value of \$1.00 per share.

ARTICLE IV Initial Registered Agent and Office

The street address of the Corporation's initial registered office is 501 E. Kennedy Blvd., Suite 1700, Tampa, Florida 33602 and the name of the Corporation's initial registered agent at that address is Fowler White Boggs P.A., care of Richard A. Jacobson.

ARTICLE V Incorporator

The name and address of the incorporator are:

Name

Address

Richard A. Jacobson

501 E. Kennedy Boulevard, Suite 1700 Tampa, Florida 33602

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ARTICLE VI Directors

The corporation initially shall have one (1) director, whose name and address is:

Name

Address

Mr. Thierry Maissant

Major Sports S.A. B.B. 5, RD 307 78810 Feucherolles France

ARTICLE VII Indemnification

No director of the Corporation shall be personally liable to the Corporation or its shareholders for monetary damages to the Corporation or any other person for any statement, vote, decision or failure to act, regarding corporate management or policy, as a director, except to the extent that such exemption from liability or limitation thereof is not permitted under the Florida Business Corporation Act.

The Corporation shall indemnify to the full extent permitted by law any person who is made, or is threatened to be made, a party to any action suit or proceeding (whether civil, criminal, administrative or investigative) by reason of the fact that he or she is or was a director or officer of the Corporation or serves or served any other enterprises at the request of the Corporation. If the Florida Business Corporation Act is amended after the filing of these Articles of Incorporation of which this Article VII is a part to authorize corporate action further eliminating or limiting the personal liability of directors, then the liability of a director of the Corporation shall be eliminated or limited to the fullest extent permitted by the Florida Business Corporation Act as so amended.

Any repeal or modification of the foregoing paragraph by the shareholders of the Corporation shall not adversely affect any right or protection of a director of the Corporation existing at the time of such repeal or modification.

ARTICLE VIII Effective Date

The effective date of filing of these Articles of Incorporation shall be October 15, 2012.

[Five business days prior to filing or up to 90 days after filing.]

Dated this 15th day of October, 2012.

Name: Richard A. Jacobson

Title: Incorporator

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ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for Tecnifibre USA, Inc. at the place designated as the registered office, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the duties and obligations of my position as registered agent.

Dated this 15th day of October, 2012

REGISTERED AGENT:

FOWLER WHITE BOGGS P.A.

By: Name: Richard A. Jacobson

Name: Richard A. Jacobson Title: Authorized Agent

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