

**Electronic Articles of Incorporation  
For**

P12000040068  
FILED  
April 30, 2012  
Sec. Of State  
jshivers

J&R CONCRETE, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:  
J&R CONCRETE, INC.

**Article II**

The principal place of business address:  
4852 BOLLES LAKE DRIVE  
JACKSONVILLE, FL. US 32258

The mailing address of the corporation is:  
4852 BOLLES LAKE DRIVE  
JACKSONVILLE, FL. US 32258

**Article III**

The purpose for which this corporation is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:  
2

**Article V**

The name and Florida street address of the registered agent is:  
KRISTINA L SCOTT  
4852 BOLLES LAKE DRIVE  
JACKSONVILLE, FL. 32258

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: KRISTINA L. SCOTT

## Article VI

The name and address of the incorporator is:

KRISTINA L. SCOTT  
4852 BOLLES LAKE DRIVE

JACKSONVILLE, FL 32258

Electronic Signature of Incorporator: KRISTINA L. SCOTT

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
KRISTINA L SCOTT  
4852 BOLLES LAKE DRIVE  
JACKSONVILLE, FL. 32258 US

Title: VP  
DONALD K GRAY  
4852 BOLLES LAKE DRIVE  
JACKSONVILLE, FL. 32258 US

## Article VIII

The effective date for this corporation shall be:

05/01/2012