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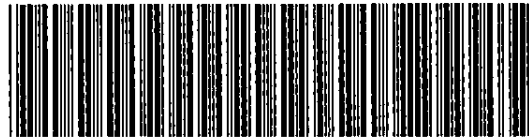
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2012 JAN 26 AM 9:45  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

JAN 27 2012

Law Offices

**Eric S. Kolar, P.A.**

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Eric S. Kolar, Attorney at Law  
Admitted in Florida and Georgia

Telephone: (904) 396-0009  
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January 24, 2012

Florida Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Re: Emerson Kennels, Inc.  
Sub-Chapter S

Dear Sir or Madam:

Enclosed is an original and one copy of Articles of Incorporation and my firm's \$70 check for your filing fee payable to Department of State. Please file the corporation and return receipt to me.

Please give us a call should you have any questions.

Very truly yours,



Eric S. Kolar

Enclosure

2012 JAN 26 AM 9:45  
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TALLAHASSEE, FLORIDA

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ARTICLES OF INCORPORATION  
OF  
EMERSON KENNELS, INC.

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TALLAHASSEE, FLORIDA

ARTICLE I - NAME

The name of this Corporation is EMERSON KENNELS, INC. and the principal business address of the Corporation is EMERSON KENNELS, INC., 2364 Emerson Street, Jacksonville, FL 32207.

ARTICLE II - COMMENCEMENT AND DURATION

Pursuant to Section 607.0203, Florida Statutes, this Corporation shall commence upon the earlier of (i) the date of filing of the articles of incorporation and shall be filed with the Secretary of State within five (5) business days from 02/01/2012. This Corporation shall have perpetual existence.

ARTICLE III - PURPOSE

This Corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE IV - CAPITAL

This Corporation is authorized to issue 100 shares of Common Stock, all of which shall be of the par value of \$.01 per share.

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this Corporation is EMERSON KENNELS, INC., 2364 Emerson Street, Jacksonville, FL 32207 and the name of its initial registered agent at such address is DORIE SPARKMAN.

**ARTICLE VI - INITIAL BOARD OF DIRECTORS**

The number of Directors constituting the initial Board of Directors of this Corporation shall be two and the names and addresses of the persons who are to serve as members thereof are:

Dorie T. Sparkman, 2364 Emerson Street, Jacksonville, FL 32207.  
John R. Sparkman, 2364 Emerson Street Jacksonville, FL 32207.

**ARTICLE VII - INITIAL OFFICERS**

The initial officers of this Corporation are as follows:

Dorie T. Sparkman - President and Secretary  
2364 Emerson Street Jacksonville, FL 32207

John R. Sparkman- Vice President and Treasurer  
2364 Emerson Street Jacksonville, FL 32207.

**ARTICLE VIII - INCORPORATOR**

The name and address of the incorporator is:

Dorie T. Sparkman - President and Secretary  
2364 Emerson Street Jacksonville, FL 32207.

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TALLAHASSEE, FLORIDA

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 23 day of January 2012.

Dorie T. Sparkman  
Incorporator - DORIE T. SPARKMAN

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, DORIE T. SPARKMAN hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of her duties.

Dorie T. Sparkman  
Registered Agent - DORIE T. SPARKMAN  
2364 Emerson Street Jacksonville, FL 32207

Date: January 23, 2012