

FILE NOW: FILING FEE AFTER MAY 1 IS \$225.00

PROFIT  
CORPORATION  
ANNUAL REPORT  
1996



FLORIDA DEPARTMENT OF STATE  
Sandra B. Morham  
Secretary of State  
DIVISION OF CORPORATIONS

FILED

96 JUL -8 AM 9: 59

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

DOCUMENT # P11876 (0)

1. Corporation Name

NELCOR INCORPORATED  
Nellcor Incorporated

Principal Place of Business

4280 HACIENDA DR  
PLEASANTON CA 94588  
US

Mailing Address

4280 HACIENDA DR  
PLEASANTON CA 94588  
US

2. Principal Place of Business

21

Suite, Apt. #, etc.

22

City & State

23

Zip

Country

24

2a. Mailing Address

26

Suite, Apt. #, etc.

27

City & State

28

Zip

Country

29

9. Name and Address of Current Registered Agent

UNITED STATES CORPORATION COMPANY  
1201 HAYS STREET  
SUITE 105  
TALLAHASSEE FL 32301

3. Date Incorporated or Qualified

10/22/1986

3a. Date of Last Report

04/19/1995

4. FEI Number

94-2789249

Applied For

Not Applicable

5. Certificate of Status Desired

☐

\$8.75 Additional  
Fee Required

6. Election Campaign Financing  
Trust Fund Contribution

☐

\$5.00 May Be  
Added to Fees

8. This corporation has liability for intangible tax under s. 193.032,  
Florida Statutes ☐ Yes ☐ No

10. Name and Address of New Registered Agent

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature of officer or director of the corporation or the new registered agent

Signature of Registered Agent (signature required when registering)

DATE

12. OFFICERS AND DIRECTORS

TITLE	NAME	STREET ADDRESS	CITY - ST - ZIP	<input type="checkbox"/> DELETE
CFO	DOWNEY, MICHAEL P.	7216 ST GEORGE LANE	SAN JOSE CA	<input type="checkbox"/>
PCD	LARKIN, C RAYMOND	100 WARWICK CT	ALAMO CA	<input type="checkbox"/>
V	SWEDLOW, MD D	1037 MONTEREY AVE	FOSTER CITY CA	<input type="checkbox"/>
S	DEBUONO, LAUREEN	83 JORDAN AVE	SAN FRANCISCO CA	<input type="checkbox"/>
V	MIDDLEMAN, LEE M	16 COALMINE VIEW	PORTOLA VALLEY CA	<input type="checkbox"/>
D	MCNERNEY, WALTER	675 BLACKTHORN RD	WINNETKA IL	<input type="checkbox"/>

13.

1.1 TITLE	1.2 NAME	1.3 STREET ADDRESS	1.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
2.1 TITLE	2.2 NAME	2.3 STREET ADDRESS	2.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
3.1 TITLE	3.2 NAME	3.3 STREET ADDRESS	3.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
4.1 TITLE	4.2 NAME	4.3 STREET ADDRESS	4.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
5.1 TITLE	5.2 NAME	5.3 STREET ADDRESS	5.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
6.1 TITLE	6.2 NAME	6.3 STREET ADDRESS	6.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

9400001893049  
-07/15/96--01010--001  
\*\*\*\*225.00 \*\*\*\*225.00

S  
DEBUONO, LAUREEN  
83 JORDAN AVE  
SAN FRANCISCO, CA 94118

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

A-26-96 510 463-4000

CR2E034 (12/95)

P11876

2-3

**OFFICERS**

C. Raymond Larkin, Jr., President and Chief Executive Officer

Ken Bennert, Vice President, Corporate Controller

Boudewijn L. Bollen, Vice President and Managing - Europe Director

Laureen DeBuono, Executive Vice President, Human Resources,  
Corporate Communications, General Counsel and Corporate Secretary

Michael P. Downey, Executive Vice President, Chief Financial Officer  
(and MIS and Facilities)

Bob Doyle, Executive Vice President, Worldwide Sales & Distribution

Tom Gaskin, Vice President and Managing Director, Ireland

Elliott Glick, Vice President Manufacturing

Russell D. Hays, Executive Vice President, Hospital Business

David Illingworth, Vice President of the Americas Field Operations

Tom Jones, Vice President and General Manager, O2 Therapy & Medical Gas

Lee M. Middleman, Vice President, Product Development

John Morrow, Executive Vice President, President Home Health Care Business

Ernie Ross, Vice President and General Manager Aero Systems

Kenneth Sumner, Vice President, Regulatory and Clinical Affairs and Quality Assurance

David B. Swedlow, M.D., Vice President, Corporate Technology

Mark Wagner, Vice President and General Manager, Sleep & Respiratory Support

**DIRECTORS**

Burton A. Dole, Jr.

Robert J. Glaser, M.D.

Frederick M. Grafton

Donald L. Hammond

C. Raymond Larkin, Jr., President and Chief Executive Officer

Risa Lavizzo-Mourey, M.D., MBA

Thomas A. McDonnell

Walter J. McNerney

E. E. van Bronkhorst  
Retired Sr. Vice President and Chief Financial Officer