

**Electronic Articles of Incorporation  
For**

P11000084717  
FILED  
September 27, 2011  
Sec. Of State  
jshivers

VCA INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

VCA INC

**Article II**

The principal place of business address:

110 SW 12 TH STREET  
2004  
MIAMI, FL. US 33130

The mailing address of the corporation is:

110 SW 12 TH STREET  
2004  
MIAMI, FL. US 33130

**Article III**

The purpose for which this corporation is organized is:

CONSULTING.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

VANESSA C ARNS  
110 SW 12TH STREET  
2004  
MIAMI, FL. 33130

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: VANESSA C ARNS

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## Article VI

The name and address of the incorporator is:

VANESSA CRISTINA ARNS  
110 SW 12TH STREET  
2004  
MIAMI, FL 33130

Electronic Signature of Incorporator: VANESSA C ARNS

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
VANESSA C ARNS  
110 SW 12TH STREET  
MIAMI, FL. 33130 US

## Article VIII

The effective date for this corporation shall be:

09/27/2011