

**Electronic Articles of Incorporation
For**

P11000049127
FILED
May 24, 2011
Sec. Of State
jshivers

ANCORS HOLDINGS, INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:
ANCORS HOLDINGS, INC

Article II

The principal place of business address:
250 BIRD ROAD
200
CORAL GABLES, FL. 33146

The mailing address of the corporation is:
250 BIRD ROAD
200
CORAL GABLES, FL. 33146

Article III

The purpose for which this corporation is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:
100

Article V

The name and Florida street address of the registered agent is:
BISCAYNE BUSINESS MANAGEMENT, INC
2600 DOUGLAS ROAD
400
CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: FELIX CASTILLO

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Article VI

The name and address of the incorporator is:

BISCAYNE BUSINESS MANAGEMENT, INC.
2600 DOUGLAS ROAD
400
CORAL GABLES, FL 33134

Electronic Signature of Incorporator: FELIX CASTILLO

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
GUILLERMO ZULOAGA
250 BIRD ROAD, SUITE 200
CORAL GABLES, FL. 33146

Article VIII

The effective date for this corporation shall be:

05/23/2011