

**Electronic Articles of Incorporation  
For**

P11000048479  
FILED  
May 20, 2011  
Sec. Of State  
jshivers

BELARA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

BELARA, INC.

**Article II**

The principal place of business address:

LAGUNA NO24, COLONIA AMPLIACION, LOS ALPES  
DELEGACION ALVARO OBREGON  
MEXICO CITY, DF. MX 01710

The mailing address of the corporation is:

999 PONCE DE LEON BLVD.  
SUITE 510  
CORAL GABLES, FL. US 33134

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

100 SHARES AT ONE CENT (\$0.01) PAR VALUE

**Article V**

The name and Florida street address of the registered agent is:

THOMAS R SPENCER  
999 PONCE DE LEON BLVD.  
SUITE 510  
CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: THOMAS R. SPENCER

## **Article VI**

The name and address of the incorporator is:

THOMAS R. SPENCER  
999 PONCE DE LEON BLVD.  
SUITE 510  
CORAL GABLES, FLORIDA 33134

Electronic Signature of Incorporator: THOMAS R. SPENCER

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: CPD  
JOSE ANTONIO LARA DEL OLMO  
AV. VASCO DE QUIROGA 2000,ED.  
COLONIA SANTA FE, MEXICO CTY, DF. 01210 MX

Title: CFO  
MARIANA B BARRERA  
AV. VASCO DE QUIROGA 2000, ED.  
COLONIA SANTA FE, MEXICO CTY, DF. 01210 MX

## **Article VIII**

The effective date for this corporation shall be:

05/20/2011