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**FLORIDA PROFIT/NON PROFIT CORPORATION**  
**9601 COLLINS, INC.**

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**ARTICLES OF INCORPORATION  
OF**

**9601 COLLINS, INC.**

**ARTICLE I - NAME**

The name of this corporation is 9601 COLLINS, INC. (the "Corporation").

**ARTICLE II - PRINCIPAL OFFICE AND MAILING ADDRESS**

The principal office and mailing address of the Corporation are:

1000 Rue de la Gauchetiere Ouest  
Bureau 2900  
Montreal, Quebec, Canada H3B 4W5

**ARTICLE III - PURPOSE**

The Corporation is organized for the purpose of transacting any or all lawful business.

**ARTICLE IV - CAPITAL STOCK**

The aggregate number of shares which the Corporation shall have authority to issue is One Hundred (100) shares of common stock, each share having a par value of \$0.01.

**ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the Corporation is:

515 E. Park Avenue  
Tallahassee, FL 32301

and the name and address of the initial registered agent of the Corporation are:

NRAI Services, Inc.  
515 E. Park Avenue  
Tallahassee, FL 32301

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**ARTICLE VI - COMMENCEMENT**

The Corporation shall commence on the date on which these Articles of Incorporation are filed with the Secretary of State of Florida.

**ARTICLE VII - INCORPORATOR**

The name and address of the person signing these Articles of Incorporation as incorporator are:

David Kauffman  
1000 Rue de la Gauchetiere Ouest  
Bureau 2900  
Montreal, Quebec, Canada H3B 4W5

**ARTICLE VIII - BYLAWS**

The power to alter, amend or repeal the Bylaws of the Corporation shall be vested in each of the Board of Directors and the shareholders of the Corporation.

**ARTICLE IX - INDEMNIFICATION**

The Corporation shall indemnify any officer, director or incorporator, or any former officer, director or incorporator, of the Corporation to the fullest extent permitted bylaws.

**ARTICLE X - AMENDMENT**

The Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation as incorporator thereof therein as of the 1st day of March, 2011.

  
David H. Kauffman, Incorporator

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**ACCEPTANCE OF APPOINTMENT  
AS REGISTERED AGENT**

The undersigned, CorpDirect Agents, Inc., which has been designated in the foregoing Articles of Incorporation as registered agent for the corporation therein named, hereby agrees that (i) it accepts such appointment as registered agent and will accept service of process for and on behalf of said corporation, and (ii) it is familiar with and will comply with any and all laws relating to the complete and proper performance of the duties and obligations of a registered agent of a Florida corporation.

Dated: as of March 2, 2011.

NRAI SERVICES, INC.

By: Katie Wonsch  
Name: Katie Wonsch  
Title: Assistant Secretary

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