

**Electronic Articles of Incorporation  
For**

P11000007270  
FILED  
January 21, 2011  
Sec. Of State  
psmith

NORMA RAE'S, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

NORMA RAE'S, INC.

**Article II**

The principal place of business address:

423 10TH AVE WEST  
PALMETTO, FL. 34221

The mailing address of the corporation is:

3015 14TH AVE WEST  
BRADENTON, FL. 34205

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

100

**Article V**

The name and Florida street address of the registered agent is:

BRETTIN J CABLISH  
3015 14TH AVE WEST  
BRADENTON, FL. 34205

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: BRETTIN J CABLISH

P11000007270  
FILED  
January 21, 2011  
Sec. Of State  
psmith

## **Article VI**

The name and address of the incorporator is:

BRETTIN J CABLISH  
3015 14TH AVE WEST

BRADENTON, FL 34205

Electronic Signature of Incorporator: BRETTIN J CABLISH

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
BRETTIN J CABLISH  
3015 14TH AVE WEST  
BRADENTON, FL. 34205

Title: VP  
JOHN P BRADY  
6619 CANTORE PLACE  
SARASOTA, FL. 34243

## **Article VIII**

The effective date for this corporation shall be:

02/01/2011