

**Electronic Articles of Incorporation
For**

P10000100766
FILED
December 14, 2010
Sec. Of State
rdunlap

NL INTERNATIONAL CONSULTANCY, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

NL INTERNATIONAL CONSULTANCY, INC.

Article II

The principal place of business address:

900 BISCAYNE BLVD
5003
MIAMI, FL. 33132

The mailing address of the corporation is:

900 BISCAYNE BLVD
5003
MIAMI, FL. 33132

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS. A SUBSIDIARY COMPANY OF OSCAR
CALCADOS LTDA AND NL COMERCIO DE CALCADOS LTDA.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

PREMIER RISING, INC.
800 NE 195TH STREET
211
MIAMI, FL. 33179

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: DIANA PINTO

Article VI

The name and address of the incorporator is:

RENAN CONSTANTINO
900 BISCAYNE BLVD
5003
MIAMI, FL 33132

Incorporator Signature: RENAN CONSTANTINO

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D
RENAN CONSTANTINO
900 BISCAYNE BLVD, SUITE 5003
MIAMI, FL. 33134

Article VIII

The effective date for this corporation shall be:

12/14/2010