Electronic Articles of Incorporation For

P10000096789 FILED November 30, 2010 Sec. Of State rvarnadore

ROBERT A. CALLAHAN, M.D., P.A.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: ROBERT A. CALLAHAN, M.D., P.A.

Article II

The principal place of business address:

4141 SUN N LAKE BLVD SEBRING, FL. US 33872

The mailing address of the corporation is:

PO BOX 8209 SEBRING, FL. US 33872

Article III

The purpose for which this corporation is organized is: ORTHOPAEDIC AND SPINE SURGERY

Article IV

The number of shares the corporation is authorized to issue is: 100

Article V

The name and Florida street address of the registered agent is:

ROBERT A CALLAHAN MD 4141 SUN N LAKE BLVD SEBRING, FL. 33872 I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ROBERT A. CALLAHAN

Article VI

The name and address of the incorporator is:

ROBERT A. CALLAHAN PO BOX 8209

SEBRING, FL 33872

Incorporator Signature: ROBERT A. CALLAHAN

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PDST ROBERT A CALLAHAN MD PO BOX 8209 SEBRING, FL. 33872 US

Article VIII

The effective date for this corporation shall be:

01/01/2011

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