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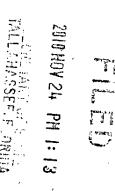
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ARTICLES OF INCORPORATION

OF

INVERADRIAN RENTA CAR USA CORPORATION

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I NAME

The name of this corporation shall be: Inveradrian Renta Car USA Corporation.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be: 901 South Royal Poinciana Blvd., Suite 313, Miami, FL 33166.

ARTICLE III PURPOSE

The purpose for which the corporation is organized is: any and all lawful business.

ARTICLE IV CAPITAL STOCK

The number of shares of stock that this corporation is authorized to have outstanding at one time is: 1000 shares.

ARTICLE V DIRECTORS & OFFICERS OF CORPORATION

DIRECTOR:	Cruz Alberto Adrian Marcano
DIRECTOR:	Jacqueline Coromoto Fernandez de Monasterio
DIRECTOR:	Jose Angel Fernandez Machado
DIRECTOR:	Alberto Jose Adrian Aponte
DIRECTOR:	Federico Jose Fernandez Machado
DIRECTOR:	Juan Jose Fernandez Machado

ARTICLE VI REGISTERED AGENT AND ADDRESS

The name and address of the initial Registered Agent is: Cruz Alberto Adrian Marcano, 901 South Royal Poinciana Blvd., Suite 313, Miami, FL 33166.

ARTICLE VII INCORPORATOR(S)

The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporation is (are): Cruz Alberto Adrian Marcano, 901 South Royal Poinciana Blvd., Suite 313, Miami, FL 33166.

The undersigned has (have) executed these Articles of Incorporation this 23 day of November, 2010

Cruz Alberto Adrian Marcano

STATE OF FLORIDA COUNTY OF MIAMI-DADE

I HEREBY CERTIFY that on this day, before me, an officer duly authorized in the State aforesaid and in the Court aforesaid, to take acknowledgments, personally appeared Cruz Alberto Adrian Marcano, to me known to be the person(s) described in and who executed the foregoing instrument or have produced drivers license as identification and who did take an oath and acknowledged before me that they executed the same.

WITNESS my hand and official seal in the County and State last aforesaid the day of November, 2010.

Notary Public State of Florida
Flora Figuaredo
My Commission DD893661
Expires 03/13/2013

NOTARY PUBLIC, State of Florida at Large

(Print Name)
My Commission Expires:

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.325, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating registered office/registered agent in the State of Florida.

- 1. The name of the corporation is: Inveradrian Renta Car USA Corporation.
- 2. The name and address of the Registered Agent and office is Cruz Alberto Adrian Marcano, 901 South Royal Poinciana Blvd., Suite 313, Miami, FL 33166.

Name: Cruz Alberto Adrian Marcano Registered Agent

Date:///23/20/0

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325, FLORIDA STATUTES.

Name: Cruz Alberto Adrian Marcano Registered Agent