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FLORIDA PROFIT/NON PROFIT CORPORATION  
W RANCH CORPORATION

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ARTICLES OF INCORPORATION OF  
W RANCH CORPORATION

ARTICLE I.

CORPORATE NAME

The name of this corporation shall be:

W RANCH CORPORATION

ARTICLE II.

NATURE OF CORPORATE BUSINESS

The Corporation may engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE III.

CAPITAL STOCK

This Corporation is authorized to issue a maximum of One Thousand (1,000) shares of common stock having a par value of One Dollars (\$1.00) per share. The consideration to be paid for each share of stock shall be fixed by the Board of Directors.

ARTICLE IV.

INITIAL REGISTERED AGENT AND INITIAL REGISTERED OFFICE

The Corporation's initial Registered Agent and Registered Office in the State of Florida shall be:

Daniel J. Serber, Esq.  
Serber & Associates, P.A.  
Turnberry Plaza, Suite 801  
2875 N.E. 191<sup>st</sup> Street  
Aventura, Florida 33180

ARTICLE V.

MAILING ADDRESS OF CORPORATION

The Corporation's mailing address shall be:

20900 NE 30 Avenue, Suite 850  
Aventura, Florida 33180

ARTICLE VI.

BOARD OF DIRECTORS

The number of Directors may be altered from time to time by By-Laws adopted by the Stockholders. However, the Corporation shall have no less than one (1) Director at any time.

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