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APPROVED
AND
FILED

10 OCT - 8 PM 2:35

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

W



October 7th, 2010

Department of State
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

To whom it may concern:

This letter is to give approval to the Division of Corporations to allow the attached Articles of Incorporation to be filed using the name of **Fortress Construction Solutions, Inc.**

It is understood that the State has no issue with this new entity name since the managing members of "Fortress Construction Solutions, LLC" and the directors of the new and separate "Fortress Construction Solutions, Inc." are the same.

I can be reached at 813-220-3475 if there are any issues with our Articles of Incorporation.

Thank you in advance for your help with this matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Stephen Krupp". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Stephen Krupp
Managing Member
Fortress Construction Solutions, LLC

COVER LETTER

Department of State
New Filing Section
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: Fortress Construction Solutions, Inc.

(PROPOSED CORPORATE NAME – MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00 Filing Fee
☒ \$78.75 Filing Fee
& Certificate of Status

☐ \$78.75 Filing Fee
& Certified Copy
☐ \$87.50 Filing Fee,
Certified Copy
& Certificate of
Status
ADDITIONAL COPY REQUIRED

FROM: **Stephen Krupp**

Name (Printed or typed)

1616 E. Bearss Ave.

Address

Tampa, FL 33613

City, State & Zip

813-220-3475

Daytime Telephone number

skrupp@thinkfortress.com

E-mail address: (to be used for future annual report notification)

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

APPROVED
AND
FILED

ARTICLE I NAME

The name of the corporation shall be:

Fortress Construction Solutions, Inc.

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ARTICLE II PRINCIPAL OFFICE

Principal street address
1616 E. Bearss Ave.
Tampa, FL 33613

Mailing address different is: OF STATE
TALLAHASSEE, FLORIDA

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:
Commercial Construction and Development

ARTICLE IV SHARES

The number of shares of stock is: 100

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

Name and Title: Stephen A. Krupp, Director
Address: 1616 E. Bearss Ave.
Tampa, FL 33613

Name and Title: _____
Address: _____

Name and Title: Mark A. Larson, Director
Address: 1616 E. Bearss Ave.
Tampa, FL 33613

Name and Title: _____
Address: _____

Name and Title: _____
Address: _____

Name and Title: _____
Address: _____

ARTICLE VI REGISTERED AGENT

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

Name: Stephen Krupp
Address: 1616 E. Bearss Ave.
Tampa, FL 33613

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

Name: Stephen Krupp
Address: 1616 E. Bearss Ave.
Tampa, FL 33613

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity



Required Signature/Registered Agent

10-7-10

Date

I submit this document and affirm that the facts stated herein are true. I am aware that the false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.



Required Signature/Incorporator

10-7-10

Date