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08/04/10--01006--007 **78.75

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

10 AUG 16 PM 2:56

APPROVED
FILED

VT

10-27089

COVER LETTER

Department of State
New Filing Section
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: Hospitality & Gaming Advisors Inc.

(PROPOSED CORPORATE NAME – MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00
Filing Fee

☒ \$78.75
Filing Fee
& Certificate of Status

☐ \$78.75
Filing Fee
& Certified Copy

☐ \$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: David A Tessier

Name (Printed or typed)

1017 Del Harbour Drive

Address

Delray Beach, Florida 33483

City, State & Zip

917-734-3000

Daytime Telephone number

Davidtessier@hospitalitygaming.com

E-mail address: (to be used for future annual report notification)

NOTE: Please provide the original and one copy of the articles.



FLORIDA DEPARTMENT OF STATE
Division of Corporations

August 6, 2010

DAVID A TESSIER
1017 DEL HARBOUR DRIVE
DELRAY BEACH, FL 33483

SUBJECT: HOSPITALITY & GAMING ADVISORS INC.
Ref. Number: W10000037089

We have received your document for HOSPITALITY & GAMING ADVISORS INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

The Florida Statutes require an entity to designate a street address for its principal office address. A post office box is not acceptable for the principal office address. The entity may, however, designate a separate mailing address. The mailing address may be a post office box.

Please return the corrected original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6962.

Valerie Herring
Regulatory Specialist II
New Filing Section

Letter Number: 710A00019005

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

APPROVED
AND
FILED

10 AUG 16 PM 2:56

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I NAME

The name of the corporation shall be:

Hospitality & Gaming Advisors Inc.

ARTICLE II PRINCIPAL OFFICE

The principal street address and mailing address, if different is:

1017 Del Harbour drive
Delray Beach FL 33483

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

Consulting and operations

ARTICLE IV SHARES

The number of shares of stock is:

10 shares

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s):

ARTICLE VI REGISTERED AGENT

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

David A Tessier
1017 Del Harbour Drive
Delray Beach, Florida 33483

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

David A Tessier
1017 Del Harbour Drive
Delray Beach, Florida 33483

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

Signature/Registered Agent

Signature/Incorporator

July 25, 2010

Date

July 25, 2010

Date