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F.R. HARRIS & ASSOC. INC.

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H10000109653 ARTICLES OF INCORPORATION

The undersigned Incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I - NAME

The name of the corporation shall be:

FR. HARRIS C ASSOC. INC.

ARTICLE II - PRINCIPAL OFFICE

The principal place of business and mailing of this corporation shall be:

1025 ALMERIA AUE CORAL GABLES FL 33/34

ARTICLE III - SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

100

ARTICLES IV - INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

FELTON P. HARRIS, JR. 1025 ALMETRIA AVE. CORAL GABLES, FL 33134

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ARTICLE V - INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation is:

FELTENC R. HARRIS 1025 ALMERIA AVE

CORAL GABLES, FL 33134

The undersigned incorporator has executed these Articles of Incorporation this day of May 20 /0_.

Signature

AH 10: 52

ARTICLE VI- DIRECTOR (S)

The name(s) and street address (es) of the director(s) to these Articles of Incorporation is (are):

BECKY LAGOS VICE PRESIDENT, SECRETARY VELTERS R. HARRIS JR PRESIDENT, TREASURE

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT /REGISTERED OFFICE

Having been named as Registered Agent and to accept service of process for the above stated corporation at place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes related to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

Registered Agent Signature

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