Florida Department of State Division of Corporations

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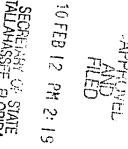
FLORIDA PROFIT/NON PROFIT CORPORATION URBAN REDEVELOPMENT SOLUTIONS, INC.

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SECRETARY OF STATE TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION

URBAN REDEVELOPMENT SOLUTIONS, INC.

The undersigned Incorporator, hereby forms a corporation under the laws of the State of Florida.

ARTICLE L. NAME

The name of the corporation is Urban Redevelopment Solutions, Inc.

ARTICLE IL PRINCIPAL OFFICE AND MAILING ADDRESS

The address of the corporation's principal office and the corporation's mailing address are c/o 814 Ponce De Leon Boulevard, Suite 210, Coral Gables, Florida 33134.

ARTICLE III. DURATION AND COMMENCEMENT

OF CORPORATE EXISTENCE

The corporation shall exist perpetually. The corporate existence shall commence upon the filing of these Articles of Incorporation with the Department of State.

ARTICLE IV. NATURE OF BUSINESS

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE V. CAPITAL STOCK

The corporation is authorized to have outstanding one class of stock, to be designated as Common Stock. The maximum number of shares of Common Stock which the corporation is authorized to have outstanding is 1,000 shares of Common Stock of a par value of \$.01 per share. Holders of Common Stock are entitled to vote on all questions required by law on the basis of one vote per share and there shall be no cumulative voting. Holders of Common Stock shall have pre-emptive rights to subscribe to the corporation's securities and are entitled to receive the net assets of the corporation upon dissolution.

ARTICLE VI. BOARD OF DIRECTORS

The Corporation shall have two (2) directors initially, which are Al Pina and Reginald Clyne. The number of directors maybe increased or decreased from time to time as provided in the Bylaws.

ARTICLE VIL. INITIAL REGISTERED AGENT AND OFFICE

The name of the initial registered agent of this corporation is Roland Sanchez-Medina, Jr. The street address of the corporation's initial registered office is Sanchez-Medina, Gonzalez, Quesada, Lage, Crespo, Gomez & Machado LLP, The Colonnade — Suite 302, 2333 Ponce de Leon Blvd., Coral Gables, Florida 33134:

ARTICLE VIII. INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation is Roland Sanchez-Medina Jr., Sanchez-Medina, Gonzalez, Quesada, Lage, Crespo, Gomez & Machado LLP, The Colonnade – Suite 302, 2333 Ponce de Leon Blvd., Coral Gables, Florida 33134.

ARTICLE IX. BYLAWS

The power to adopt, alter, amend or repeal bylaws shall be vested in the Board of Directors and the shareholders.

ARTICLE X. INDEMNIFICATION

The corporation shall indemnify, to the full extent permitted by law, the Incorporator, any officer or director of the corporation.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 12th day of February, 2010.

Roland Sanchez-Medina Jr.

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CERTIFICATE OF REGISTERED AGENTOF

SECRETARY OF STATE TALLAHASSEE, FLORIDA

URBAN REDEVELOPMENT SOLUTIONS, INC.

Pursuant to Section 607.0501 of the Florida Business Corporations Act, the following is submitted in compliance with said Act:

That Urban Redevelopment Solutions, Inc., desiring to organize under the laws of the State of Florida with its principal office at, County of Miami-Dade, State of Florida, has named Roland Sanchez-Medina, Jr., as its agent to accept service of process within this State.

Acknowledgment

Having been named to accept service of process for the above corporation, at the place designated in this Certificate, the undersigned hereby agrees to act in this capacity and agrees to comply with the provision of said Act relative to keeping open said office.

Dated this 12th day of February, 2010.

Roland Sanchez-Medina Jr.

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