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(Business Entity Name)

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2009 DEC 14 A 9 18  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

DEC 16 2009  
D. A. WHITE

**COVER LETTER**

Department of State  
New Filing Section  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

**SUBJECT:** ARA HEDGING, Inc.

(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

\$70.00 Filing Fee  
 \$78.75 Filing Fee & Certificate of Status

\$78.75 Filing Fee & Certified Copy  
 \$87.50 Filing Fee, Certified Copy & Certificate of Status  
**ADDITIONAL COPY REQUIRED**

**FROM:** David Maloni

Name (Printed or typed)

1231 S. Tamiami Tr.

Address

Sarasota, FL 34239

City, State & Zip

941-953-2228

Daytime Telephone number

info@AmericanRestaurantAssociation.com

E-mail address: (to be used for future annual report notification)

**NOTE: Please provide the original and one copy of the articles.**

**FILED**

**ARTICLES OF INCORPORATION**

In compliance with Chapter 607 and/or 621, F.S. (Profit)

2009 DEC 14 A 9 10

**Effective Date: January 1<sup>st</sup>, 2010**

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE I NAME**

The name of the corporation shall be:

**ARA Hedging, Inc.**

**ARTICLE II PRINCIPAL OFFICE**

The principal place of business/mailing address is:

**1231 S. Tamiami Tr., Sarasota, FL 34239**

**ARTICLE III PURPOSE**

The purpose for which the corporation is organized is:

**Any and all lawful business**

**ARTICLE IV SHARES**

The number of shares of stocks is:

**10,000.00**

**ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS**

List name(s), address(es) and specific title(s):

**David Maloni, Principal  
1231 S. Tamiami Tr.  
Sarasota, FL 34239**

**Julie Maloni, Vice-Principal  
1231 S. Tamiami Tr.  
Sarasota, FL 34239**

**ARTICLE VI REGISTERED AGENT**

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

**David Maloni  
1231 S. Tamiami Tr.  
Sarasota, FL 34239**

**ARTICLE VII INCORPORATOR**


The name and address of the Incorporator is:

**David Maloni  
1231 S. Tamiami Tr.  
Sarasota, FL 34239**

*Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.*

  
\_\_\_\_\_  
Signature/Registered Agent

12-11-09  
Date

  
\_\_\_\_\_  
Signature/Incorporator

12-11-09  
Date

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