

**Electronic Articles of Incorporation
For**

P09000098685
FILED
December 07, 2009
Sec. Of State
Ipoole

GRAM GROUP, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

GRAM GROUP, INC.

Article II

The principal place of business address:

TWO ALHAMBRA PLAZA
SUITE 1101
CORAL GABLES, FL. US 33134

The mailing address of the corporation is:

TWO ALHAMBRA PLAZA
SUITE 1101
CORAL GABLES, FL. US 33134

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100,000

Article V

The name and Florida street address of the registered agent is:

JORGE R GUTIERREZ
1441 BRICKELL AVENUE
15TH FLOOR
MIAMI, FL. 33131

I certify that I am familiar with and accept the responsibilities of registered agent.

P09000098685
FILED
December 07, 2009
Sec. Of State
Ipoole

Registered Agent Signature: JORGE R. GUTIERREZ

Article VI

The name and address of the incorporator is:

DAVID DA SILVA CORNELL
1441 BRICKELL AVENUE
15TH FLOOR
MIAMI, FL 33131

Incorporator Signature: DAVID DA SILVA CORNELL

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: DPTS
FRANCOIS BRAVARD
65, RUE DU PRESIDENT EDOUARD HERRIOT
LYON, --. 69002 FR

Title: VP
NORBERT CHAREYRON
18, RUE DUQUESNE
LYON, --. 69006 FR

Article VIII

The effective date for this corporation shall be:

12/04/2009