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ARTICLES OF INCORPORATION OF J.A. SERVICES AVIATION, INC.

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SECRETARY OF STATE TALLAHASSEE, FLORIDA

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the Laws of the State of Florida.

ARTICLE I

Name

The name of the corporation is: J.A. SERVICES AVIATION, INC.

ARTICLE II

Principal Office and Mailing Address

The street address of the initial principal office and mailing address of this corporation shall be: 7225 NW 25 Street, Suite 310, Miami, Florida 33122.

ARTICLE III

Nature of Business

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE IV

Duration and Beginning of Corporate Existence

The corporation shall exist perpetually. The date when the corporate existence of this corporation shall begin upon the filing of the Articles of Incorporation by the Florida Department of State.

ARTICLE V

Capital Stock

The corporation is authorized to have outstanding one class of stock designated as common stock. The maximum number of shares of common stock which the corporation is authorized to have outstanding is:

1,000 shares of common stock having a par value of \$1.00 per share.

Holders of common stock are entitled to vote on all questions required by law on the basis of one vote per share and there shall be no cumulative voting. Holders of common stock shall have preemptive rights to subscribe to the corporation's securities.

ARTICLE VI

Initial Registered Agent and Registered Office

The initial registered agent of this corporation is: José A. Muñoz. The street address of the initial registered office of this corporation is: 7225 NW 25 Street, Suite 310, Miami, Florida 33122.

ARTICLE VII

Initial Board of Directors

The corporation shall have not less one (1) Director. The number of directors may be increased or decreased from time to time by amendment to, or in the manner provided in, the By-laws of the corporation.

The names of the initial directors are:

NAME: José A. Muñoz

7225 NW 25 Street, Suite 310

Miami, Florida 33122

NAME: Ana B. Bianchi TITLE: Vice-President

TITLE: President

7225 NW 25 Street, Suite 310

Miami, Florida 33122

NAME: Ignacio L. Mujica

7225 NW 25 Street, Suite 310

TITLE: General Manager

Miami, Florida 33122

ARTICLE VIII

Incorporator

The name and address of the incorporator of this corporation is: José A. Muñoz. 7225 NW 25 Street, Suite 310, Miami, Florida 33122.

ARTICLE IX

By-laws

The power to adopt, alter, amend or repeal By-laws shall be vested in the Board of Directors.

ARTICLE X

<u>Amendment</u>

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this December 2, 2009.

José A. Muñoz

Incorporator

CERTIFICATE OF REGISTERED AGENT OF

J.A. SERVICES AVIATION, INC.

Pursuant to Sections 48.091, 607.0501, and 607.0505 of the Statutes of the State of Florida, the following is submitted, in compliance therewith:

J.A. SERVICES AVIATION, INC. with its principal address: 7225 NW 25 Street, Suite 310, Miami, Florida 33122 desiring to organize under the Laws of the State of Florida hereby designates: José A. Muñoz as its Registered Agent to accept service of process within the State of Florida. The address of the Registered agent shall be: 7225 NW 25 Street, Suite 310, Miami, Florida 33122.

ACKNOWLEDGEMENT

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar and accept the obligations of my position as registered agent.

Dated this December 2, 2009

José A. Muñoz

Registered Agent

TILEU

REGRETARY OF STATE
SECRETARY SEF FLORIO