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FLORIDA PROFIT/NON PROFIT CORPORATION

A & O TOWING USA INC

Certificate of Status	0
Certified Copy	1
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ARTICLES OF INCORPORATION

The undersigned Incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I - NAME

The name of the corporation shall be:

A & O TOWING USA INC

ARTICLE II - PRINCIPAL OFFICE

The principal place of business and mailing of this corporation shall be:

8902 SW 225 ST
33190

Miami FL
ARTICLE III - SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

100

ARTICLES IV - INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

Guillermo Lorente

8902 SW 225 ST
33190
Miami FL - H09000212810

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ARTICLE V - INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation is:

Guillermo LLORENTE
8902 SW 225 ST
Miami FL

3319

The undersigned incorporator has executed these Articles of Incorporation this
2 day of OCTOBER 20 09.
Signature**ARTICLE VI - DIRECTOR (S)**The name(s) and street address (es) of the director(s) to these Articles of
Incorporation is (are):

GUILLERMO LLORENTE (P)

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT**/REGISTERED OFFICE**

Having been named as Registered Agent and to accept service of process for the above stated corporation at place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes related to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.


Registered Agent Signature

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