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To: Division of Corporations
Fax Number : (850)617-6381

From: Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (561)694-8107
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FLORIDA PROFIT/NON PROFIT CORPORATION

Alca Aviation, Inc.

Certificate of Status	1
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DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

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ARTICLES OF INCORPORATION

Article I. Name

The name of this Florida corporation is:
Alca Aviation, Inc.

Article II. Address

The street and mailing address of the Corporation's initial principal office is:
Alca Aviation, Inc.
1320 South Dixie Highway, Suite 214
Coral Gables FL 33146

Article III. Registered Agent

The name and address of the Corporation's registered agent is:
Jose A. Ortiz, Esq.
The Four Seasons Tower
1441 Brickell Avenue, Suite 840
Miami FL 33131

Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:
Alberto J. Fraga
Carmen O. Fraga

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

HERRON JACOBS ORTIZ, P.A.
The Four Seasons Tower
1441 Brickell Avenue, Suite 840
Miami FL 33131
305-779-8100

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Article V. Capital Stock

The Corporation shall have the authority to issue 2,000 shares of common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is:

HERRON JACOBS ORTIZ, P.A.

The Four Seasons Tower

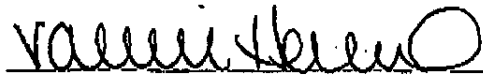
1441 Brickell Avenue, Suite 840

Miami FL 33131

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on October 1, 2009.

The undersigned incorporator executed these Articles of Incorporation on October 1, 2009 .



HERRON JACOBS ORTIZ, P.A.

by Valerie Hawk as attorney-in-fact

HERRON JACOBS ORTIZ, P.A.
The Four Seasons Tower
1441 Brickell Avenue, Suite 840
Miami FL 33131
305-779-8100

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**


CORPORATION:

Alca Aviation, Inc.

REGISTERED AGENT/OFFICE:

Jose A. Ortiz, Esq.
The Four Seasons Tower
1441 Brickell Avenue, Suite 840
Miami FL 33131

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



JOSE A. ORTIZ, ESQ.

by Valerie Hawk as attorney-in-fact

Date: 10/1/2009.

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